

ADMINISTRATIVE REPORT

TO: Shane Bourke, City Manager	DATE: September 2, 2025
FROM: Patricia Bailey, Chief Strategy Officer	MEETING: Investment & Strategy Committee
REPORT WRITER: Candace Bilodeau, Director, City Manager's Office	
SUBJECT: 2022-2025 Strategic Priorities Progress Update Q2 2025	

RECOMMENDATIONS

That Committee recommend Council receive this report for information.

PREVIOUS COUNCIL / COMMITTEE DIRECTIONS

At the May 2, 2022, City Council meeting, Council adopted the City of Grande Prairie's Strategic Plan 2022-2025.

At the March 24, 2025, City Council meeting, Council approved the 2025 Council Advocacy Priorities to include the following:

Key Advocacy Priorities:

- Electricity Distribution Costs
- 911 Levy
- Northwestern Polytechnic Support
- Seniors Housing and Long-Term Care
- Economic Corridors
 - Highway 40X Connector
 - Improved Rail Service
 - Air Service
 - Health Care Supports

Other Advocacy Priorities:

- Medical First Response Funding
- Health Care Supports
- Dedicated Regional Funding:
 - Family and Community Support Services (FCSS)
 - Rural Preventative Programming and Addictions Recovery

- Housing and Homelessness
- Recreation, Arts & Culture Infrastructure
- Enhanced Transportation Connectivity

BACKGROUND

Strategic planning is an essential component of municipal operations. The City of Grande Prairie's Strategic Plan 2022-2025 (the Strategic Plan) provides a structured framework which defines four strategic priorities. The strategic priorities include Quality of Life, Innovative Efficiencies & Economic Readiness, Inclusive Caring Community, and Engaging Relationships.

Each strategic priority outlines specific projects, initiatives, and advocacy items that Council has identified to meet the current and long-term vision for the City of Grande Prairie. The City of Grande Prairie Strategic Plan 2022-2025 Progress Update Q2 2025 (Q2 Progress Update) highlights Council and Administration's work towards meeting the City's priorities.

ANALYSIS

Each quarter, departments report their progress on each item included in the Strategic Plan. The Q2 Progress Update includes information on next steps, project completion target (year), project status and percentage of completion for each project and initiative identified within the Strategic Plan.

This report represents the final update on Council's 2022–2025 Strategic Plan before the upcoming municipal election in fall 2025. It serves both as a wrap-up of the significant progress made during this term and as a bridge to the next Council's strategic direction, which will begin in 2026.

Over the course of this plan, Council and Administration have advanced more than 35 complex projects and initiatives, delivering results across all four of Council's strategic priority areas:

- **Quality of Life:** Advanced community livability through the Recreation & Culture Strategy, outdoor space enhancements, neighbourhood amenities, and new facilities such as the Bike Park at Crystal Lake. Foundational work, including the Current State of Policing Assessment, has supported the establishment of the Grande Prairie Police Service.
- **Engaging Relationships:** Strengthened the city's profile and external connections with initiatives such as the Branding & Image Strategy and the Polytechnical Liaison Training Needs Gap. Work continues on forward-looking concepts like the Entertainment & Recreation District.
- **Inclusive & Caring Community:** Delivered strategies and actions that improve housing affordability, accessibility, seniors' services, and reconciliation. Milestones include the Seniors Strategy, Affordable Housing Action Plan, and the Truth and Reconciliation Report, demonstrating Council's commitment to equity and well-being.
- **Innovative Efficiencies & Economic Readiness:** Modernized city systems and reinforced economic resilience with initiatives such as the Enterprise Resource Planning System, Cyber Security Strategy, and a new Intermunicipal Development Plan, along with numerous studies and strategies that strengthen long-term growth and competitiveness.

Newly completed projects or initiatives in Q2 2025:

- Coordinated Care Campus/Permanent Supportive Housing Project

Ongoing projects and initiatives:

Work continues on the following ongoing initiatives on Council's Strategic Plan, within intentions to reach completion on several of them prior to the end of the calendar year. Additional details regarding their next steps and anticipated completion dates are included in the Progress Update attached to this report.

- **Quality of Life**
 - Winter City Strategy
 - Covered Outdoor Spaces
 - Establish Grande Prairie Police Service
 - Field House: Request
- **Engaging Relationships**
 - Explore Entertainment & Recreation District Concept
- **Inclusive & Caring Community**
 - Housing Strategy
- **Innovative Efficiencies & Economic Readiness**
 - Corporate Asset Maturity Strategy

Once approved, this progress update will be published on the City of Grande Prairie's website. It serves as a wrap-up of the current Council's strategic priorities. Future updates will reflect the incoming Council's strategic priorities, as outlined in their new plan to be introduced in early 2026.

Relationship to City Council's Areas of Focus / Strategic Priorities

This report highlights progress towards meeting Council's Strategic Priorities laid out in the City of Grande Prairie's Strategic Plan 2022-2025.

Environmental Impact

There are no environmental impacts associated with this report.

Economic Impact

There are no economic impacts associated with this report.

Social Impact

The City of Grande Prairie's Strategic Plan 2022-2025 sets the current and long long-term vision for the community. The projects, initiatives and advocacy items identified by Council within the strategic priorities ensure Grande Prairie remains an exceptional place to live.

Relevant Statutes / Master Plans / City Documents

[The City of Grande Prairie's Strategic Plan 2022-2025](#)

[The City of Grande Prairie's 2024 Annual Report](#)

[Strategic Plan Progress Report 2025 Q1](#)

Risk

There is no risk associated with this report.

Alternatives (Optional)

STAKEHOLDER ENGAGEMENT

Departments provide project, initiative, and advocacy item progress updates on a quarterly basis.

BUDGET / FINANCIAL IMPLICATIONS

There are no budgetary or financial implications associated with this report.

SUMMARY / CONCLUSION

Council and Administration continue to advance the remaining projects, initiatives and advocacy items identified in the City of Grande Prairie's Strategic Plan 2022-2025.

As this plan nears its conclusion, more than 30 complex projects and initiatives have been successfully completed, ranging from new housing strategies and policing initiatives to economic development tools and cultural investments. These accomplishments reflect Council's commitment to enhancing quality of life, building strong relationships, supporting an inclusive community, and preparing for sustained economic growth.

A small number of initiatives will continue into late 2025, with clear momentum established to support their completion or transition into the incoming Council's new plan. This continuity ensures that progress does not pause with the conclusion of the current term.

Together, these efforts mark a significant legacy for the 2022–2025 Council. They reinforce Grande Prairie's position as a thriving, resilient, and welcoming community, with a strong foundation for the next Council to build upon in 2026 and beyond.

ATTACHMENTS

The City of Grande Prairie Strategic Plan 2022-2025 Progress Update Q2 2025