

FINANCIAL REPORT 2024 Q3

Revised November 2024

CITY OF
GRANDE
prairie



CONTENTS

03	Unconsolidated Statement of Financial Position	12	Summary of Capital Projects
04	Unconsolidated Statement of Operations by Object	13	Reconciliation of Capital Projects by Funding Source
06	Operating Variances	15	Long-Term Debt & Debt Servicing
09	Salary Variances	16	Procurement Activity
10	Full Time Equivalent (FTE) & Staff Complement Reporting	17	Mayor & Council Mandatory & Discretionary Expenditures
11	Unconsolidated Supplemental Breakdown of Accumulated Surplus	18	Standing Committees & Council Meetings Record of Attendance

UNCONSOLIDATED STATEMENT OF FINANCIAL POSITION

For the Period Ending September 30, 2024

	Period Ending September 2024	Period Ending September 2023	Year Ending December 2023
	(unaudited)	(unaudited)	(unaudited)
Financial Assets			
Cash and Cash Equivalents	\$40,010,700	\$46,569,807	\$19,387,470
Accounts Receivables	\$13,901,917	\$15,571,181	\$20,165,379
Taxes and Grants in Lieu of Taxes	\$26,966,722	\$28,418,639	\$10,297,843
Land Held for Sale	\$686,716	\$686,716	\$1,010,782
Agreements Receivable	\$11,672,113	\$12,787,740	\$11,688,999
Portfolio Investments	\$116,887,371	\$113,802,343	\$114,301,694
Investment in Governments Business Enterprise	\$150,445,595	\$137,607,338	\$150,445,595
	\$360,571,134	\$355,443,763	\$327,297,762
Financial Liabilities			
Accounts Payable and Accrued Liabilities	\$19,313,225	\$17,221,816	\$26,038,120
Requisition Payable	\$7,648,446	\$6,656,205	-
Trust Accounts	\$1,700,194	\$1,739,068	\$1,733,372
Deferred Revenue	\$37,641,951	\$42,829,038	\$26,119,933
Asset Retirement Obligation	\$34,640,288	\$35,511,876	\$34,640,288
Long Term Debt	\$125,749,928	\$132,887,139	\$131,190,169
	\$226,694,034	\$236,845,141	\$219,721,882
Net Financial Assets	\$133,877,100	\$118,598,622	\$107,575,880
Non-Financial Assets			
Tangible Capital Assets	\$711,561,217	\$719,660,215	\$718,005,436
Inventories of Supplies	\$1,153,848	\$1,478,025	\$1,081,763
Prepaid Expenses	\$521,333	\$641,762	\$1,183,880
	\$713,236,398	\$721,780,001	\$720,271,079
Accumulated Surplus	\$847,113,498	\$840,378,623	\$827,846,958

UNCONSOLIDATED STATEMENT OF OPERATIONS BY OBJECT

For the Period Ending September 30, 2024

	Period Ending September 2024	Period Ending September 2023	Year Ending December 2023
	(unaudited)	(unaudited)	(unaudited)
Revenues			
Net Municipal Taxes	\$130,913,012	\$124,754,205	\$124,922,400
User Fees and Sale of Goods	\$8,938,915	\$9,536,140	\$11,861,766
Operating Government Transfers	\$7,798,581	\$9,008,228	\$15,659,260
Interest and Investment Earnings	\$3,725,873	\$1,586,615	\$2,881,881
Penalties and Cost of Taxes	\$2,085,164	\$2,254,680	\$2,260,358
Franchise Fees	\$10,679,742	\$10,225,761	\$14,938,127
Fines, Rentals, Licenses and Permits	\$3,773,597	\$5,176,022	\$7,369,929
Court Fines	\$1,587,902	\$2,328,003	\$2,888,439
Transfers from Other Organizations	\$412,975	\$396,566	\$256,632
Other Operating Revenues	\$1,253,857	\$1,537,115	\$5,452,893
	\$171,169,618	\$166,803,335	\$188,491,685
Expenditures			
Salaries, Wages and Benefits	\$73,999,273	\$70,475,310	\$96,966,183
Contracted and General Services	\$27,949,951	\$28,454,237	\$45,236,952
Materials, Goods and Utilities	\$13,550,798	\$12,699,925	\$22,030,228
Provision for Allowances	\$21,312	\$4,128	\$89,955
Transfers to Other Organizations	\$10,420,137	\$10,798,027	\$13,397,261
Bank Charges and Short Term Interest	\$258,915	\$218,745	\$291,724
Interest on Long Term Debt	\$2,839,444	\$3,264,490	\$4,605,680
Amortization	\$23,111,364	\$22,692,181	\$31,878,152
Accretion	-	-	\$292,173
	\$152,151,194	\$148,607,043	\$214,788,308
Annual Surplus (Deficit) Before Other Items	\$19,018,424	\$18,196,292	(\$26,296,623)

UNCONSOLIDATED STATEMENT OF OPERATIONS BY OBJECT

For the Period Ending September 30, 2024

	Period Ending September 2024	Period Ending September 2023	Year Ending December 2023
	(unaudited)	(unaudited)	(unaudited)
Other Items			
Contributed Tangible Capital Assets	-	-	\$1,422,637
Capital Government Transfers	\$34,009	\$373,333	\$15,112,768
Developer Levies	\$72,517	\$431,129	\$666,828
Gain (Loss) On Disposal of Tangible Capital Assets	\$141,590	-	\$158,116
Increase in Investment in Government Business Enterprise	-	-	\$16,839,532
	\$248,116	\$804,462	\$34,199,881
Period Surplus	\$19,266,540	\$19,000,754	\$7,903,258
Remeasurement Gains and Losses			
Change in Unrealized Gain (Loss) on Interest Rate Swap	-	-	(1,434,169)
Accumulated Surplus at Beginning of Period	\$827,846,958	\$821,377,869	\$821,377,869
Accumulated Surplus at End of Period	\$847,113,498	\$840,378,623	\$827,846,958

OPERATING VARIANCES

For the Period Ending September 30, 2024

Department	Description	Total
City Manager		
Council/City Manager's Office	Surplus forecasted due to overall savings in travel, public relations, and legal expenses.	\$125,478
Legal & Risk Management	Forecasted deficit result of legal costs exceeding budget.	(\$66,669)
Strategy & Communication Services		
Corporate Communications	Forecasted surplus result of reduced costs for website support and savings in general goods.	\$32,627
Legislative Services	Surplus forecasted due to higher than budgeted Assessment Review Board fees and general savings in other goods and services.	\$17,568
Human Resources	Surplus forecasted due to lower spending for legal, duty to accommodate expenses, hearing tests, and the health and safety audit expenses.	\$106,154
Corporate Marketing	Shortfall expected due to reduced advertising revenues and additional printing and travel expenses.	(\$77,707)
Other	All other departments are forecasted close to budget.	\$12,760
Financial & Administrative Services		
Assessment & Taxation	Surplus forecasted due to higher revenue from tax certificate searches than budgeted and savings in general operating costs.	\$61,719
Financial Management	Surplus forecasted due to savings in general operating costs and travel.	\$41,700
GIS & IT Services	Surplus forecasted due to reduced computer hardware, software costs, data communications, and other general spending.	\$404,259
Procurement	Surplus forecasted due to lower utility costs for City Hall than expected and other savings in general spending.	\$61,056
Other	All other departments are forecasted close to budget.	\$4,500
Operational Services		
Engineering Services	Surplus forecasted due to savings in travel related costs and general operating expenses.	\$19,512
Environment & Parks	Surplus forecasted due to increased sales for memorial benches, permits and increased cemetery revenues, as well as, lower costs than budgeted for internal equipment repairs and maintenance, water sampling, and contracted repairs.	\$294,348

Continued on page 07

OPERATING VARIANCES

For the Period Ending September 30, 2024

Department	Description	Total
Operational Services		
Facilities & Energy	Shortfall forecasted due to additional repairs and maintenance at City facilities.	(\$110,559)
Fleet	Shortfall forecast is the result of lower mobile equipment cross charges to internal and external parties for repairs and maintenance and fuel. This is largely the result of a milder winter where equipment required less fuel and maintenance.	(\$967,975)
Transit	Surplus forecasted due to lower than budgeted cross charges for mobile equipment, offset by higher utilization of the Low Income Transit Pass. Receipt of additional grant funding and increases in fare revenue, based on stronger year to date trends in ridership, are generating a surplus in revenues over budget.	\$549,134
Transportation	Surplus forecasted due to savings in contracted snow removal and mobile equipment charges due to milder winter weather.	\$1,650,733
Public & Protective Services		
Community Social Development	Surplus forecasted in general goods due to delay in moving to Cedar Point.	\$34,276
Housing & Homeless Initiatives	Shortfall due to Cedar Point tenant revenues under budget due to construction delay and tenancy expectations, and property management service provider costs.	(\$725,189)
Emergency Management	Surplus forecasted due to savings in budgeted transfer to GPREP, due to GPREP contribution being lower than anticipated contribution, and other general operating expenses.	\$35,081
Fire Department	Surplus forecasted due to unbudgeted grants relating to AHS Medical First Response and Camp FIRE funding.	\$459,820
Community Knowledge Campus	Surplus expected due to strong Eastlink Centre membership sales and increased arena/facility booking and rental revenues.	\$380,832
Sports Development, Wellness & Culture	Surplus forecasted due to reduced purchases for museum exhibits, reduced costs for repairs, maintenance, and other expenses expected. Additional revenue from unbudgeted sponsorship and higher drop in and rental revenue for Activity and Reception Centre and community gyms.	\$223,950
Other	All other departments are forecasted close to budget.	\$3,703
Invest Grande Prairie		
Events & Entertainment	Forecasted surplus due to higher rental and event revenues anticipated, unbudgeted sponsorship revenue for Events, and reduced utility and repair costs.	\$297,346
Planning & Development	Surplus forecasted from additional land rental/lease revenue and reduced general goods purchases.	\$53,191

Continued on page 08

OPERATING VARIANCES

For the Period Ending September 30, 2024

Department	Description	Total
Invest Grande Prairie		
Other	All other departments are forecasted close to budget.	\$4,149
Fiscal Services		
Fiscal Services	Shortfall anticipated due to reduced court fine revenues, due to provincial restrictions on ATE, offset by anticipated surplus in dividend and investment income.	(\$685,365)
Operating Surplus		\$2,240,432
Policing Services		\$1,144,163
Total Operating Surplus		\$3,384,595
Integrated Emergency Communication Centre Capital Project		(\$700,000)
Net Operating Surplus		\$2,684,595

SALARY VARIANCES

For the Period Ending September 30, 2024

Actual Salary Variance to Period End

	Actual	Budget	Variance
Salaries	\$57,242,995	\$60,120,514	\$2,877,519
Benefits	\$14,359,655	\$13,799,370	(\$560,285)
Elected Officials Salaries	\$597,200	\$593,786	(\$3,414)
Per Diem	\$72,350	\$121,351	\$49,001
Overtime	\$1,727,073	\$1,406,801	(\$320,272)
	\$73,999,273	\$76,041,822	\$2,042,549

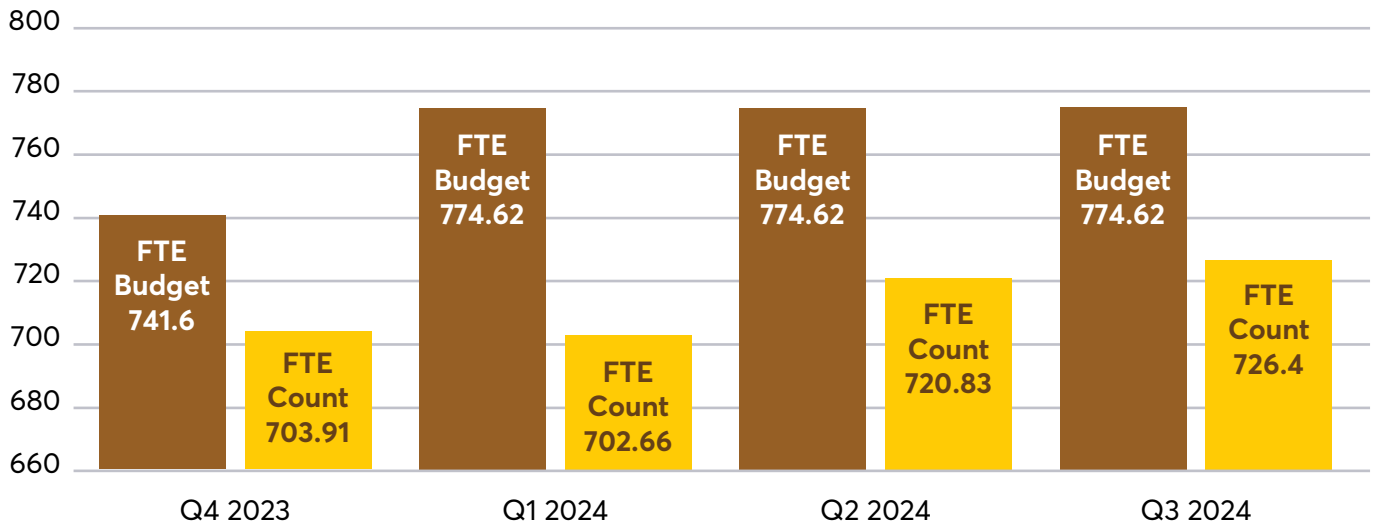
Forecasted Salary Variance to Year End

	Year End Forecast	Annual Budget	Forecasted Variance
Salaries	\$80,396,415	\$80,692,880	\$296,465
Benefits	\$18,725,059	\$18,840,361	\$115,302
Elected Officials Salaries	\$798,903	\$812,549	\$13,646
Per Diem	\$139,312	\$161,800	\$22,488
Overtime	\$2,445,629	\$1,929,505	(\$516,124)
	\$102,505,318	\$102,437,095	(\$68,223)

FULL TIME EQUIVALENT (FTE) & STAFF COMPLEMENT REPORTING

For the Period Ending September 30, 2024

Permanent Position Q3 Actual FTE Count vs FTE Budget



Temporary and Casual Position Count of Employees and Hours Worked

	Q1 2024 Count Employees	Q2 2024 Count Employees	Q3 2024 Count Employees	Cumulative Regular Hours Worked	Cumulative Overtime Hours Worked
Temporary Positions	112	205	206	150,877	1,585
Casual Positions	304	258	277	72,569	951

Note:

Regular hours worked includes the following categories of employee pay codes:

- Regular hours worked and Statutory holiday hours
- Vacation hours and paid approved leave hours utilized
- Sick time and paid approved medical leave

Overtime Hours

- Overtime hours paid or taken as time in lieu

Hours worked does not include hours related to additional pay amounts such as: crew chief, shift differential, or standby pay.

UNCONSOLIDATED SUPPLEMENTAL BREAKDOWN OF ACCUMULATED SURPLUS

For the Period Ending September 30, 2024

	Opening Balance January 1, 2024	Additions 2024	Reductions 2024	Closing Balance September 30, 2024
	(unaudited)	(unaudited)	(unaudited)	(unaudited)
Unrestricted Surplus (Deficit)	\$18,613,284	\$27,626,542	(\$19,244,555)	\$26,995,270
Restricted Surplus				
Cemetery Perpetual Care	\$4,368,333	\$78,535	-	\$4,446,868
Facility Renewal	\$10,579,346	\$3,680,786	-	\$14,260,132
Financial Stabilization	\$19,851,071	\$597,000	(\$2,097,000)	\$18,351,071
Fleet Reserve	\$8,892,611	\$2,679,585	-	\$11,572,196
Future Expenditures	\$37,366,804	\$9,196,961	(\$2,416,040)	\$44,147,724
Pinnacle Ridge Special Tax	\$32,919	\$243	-	\$33,162
Public Art	\$213,878	\$1,602	(\$2,137)	\$213,342
Public Housing	\$154,012	\$1,152	-	\$155,164
Public Reserve	\$3,194,488	\$23,769	-	\$3,218,257
Transportation System Levy	\$9,682,689	\$144,076	-	\$9,826,765
	\$94,336,152	\$16,403,709	(\$4,515,178)	\$106,224,683
Equity in Investments	\$150,445,595	-	-	\$150,445,595
Equity in Tangible Capital Assets	\$563,490,128	\$22,107,386	(\$23,111,364)	\$562,486,150
Remeasurement Gains and Losses	\$961,800	-	-	\$961,800
Total Accumulated Surplus	\$827,846,959	\$66,137,636	(\$46,871,097)	\$847,113,498

Note: Included in the Future Expenditures Reserve balance of \$44,147,724 is \$41,264,101 of funds restricted for future use. Included within the restricted funds are \$565,446 of Council Strategic Initiative funds to be allocated to future projects.

SUMMARY OF CAPITAL PROJECTS

For the Period Ending September 30, 2024

	Opening Balance	Approved Capital Budget & Grants	YTD Expenditures	Transfers within Capital Projects	Surplus Funds to Reserves or Funder	Closing Balance
City Manager						
City Managers Office	-	\$3,500,000	-			\$3,500,000
Strategy & Communication Services						
Legislative Services	-	\$264,200	-			\$264,200
Intergovernmental Affairs	-	\$100,000	-			\$100,000
Financial & Administrative Services						
Financial & Administrative Services Capital	\$543,141	\$738,800	(\$234,739)			\$1,047,202
Taxation	-	\$55,000	(\$45,039)			\$9,961
GIS & ITS	\$2,462,888	\$375,000	(\$341,061)			\$2,496,827
Operational Services						
Fleet	\$952,586	\$4,900,800	(\$1,870,737)			\$3,982,649
Engineering	\$24,762,542	\$21,283,050	(\$9,803,300)			\$36,242,292
Corporate Facilities Management & Energy	\$8,185,174	\$6,458,985	(\$931,553)			\$13,712,606
Environment & Parks	\$1,045,680	\$1,055,000	(\$351,208)			\$1,749,472
Transportation	-	\$100,000	-			\$100,000
Transit	\$1,219,107	\$65,000	(\$109,890)			\$1,174,217
Public & Protective Services						
Housing & Homelessness	\$1,267,679	\$333,000	(\$1,282,449)		(\$5,000)	\$313,230
GPREP	\$166,433	-	-			\$166,433
Fire Department	\$704,622	\$440,000	(\$309,901)	(\$10,000)		\$824,721
Community Knowledge Campus	\$418,423	\$50,000	(\$247,867)	\$19,300		\$239,856
Sports Dev., Wellness & Culture	\$4,255,711	\$10,904,800	(\$600,241)		(\$50,000)	\$14,510,270
Invest GP						
Economic Development	\$1,866,820	\$633,500	(\$736,948)			\$1,763,372
Events & Entertainment	\$159,962	-	(\$13,878)			\$146,084
Planning & Development	\$1,296,101	\$32,959	(\$67,817)	(\$9,300)		\$1,251,943
Municipal Capital Projects	\$49,306,869	\$51,290,093	(\$16,946,628)	-	(\$55,000)	\$83,595,334
Grande Prairie Police Service	\$534,362	\$834,500	(\$915,950)	-	-	\$452,912
Total Capital Projects	\$49,841,231	\$52,124,593	(\$17,862,578)	-	(\$55,000)	\$84,048,246

RECONCILIATION OF CAPITAL PROJECTS BY FUNDING SOURCE

For the Period Ending September 30, 2024

Breakdown of Capital Project Balance by Funding Source	
Capital Tax Levied	\$24,788,734
Reserve Funded Projects	\$25,274,370
Grant Funded Projects	\$2,360,100
Municipal Sustainability Initiative	\$584,784
Local Government Fiscal Framework	\$6,365,987
Canada Community-Building Fund	\$5,297,038
General Debenture	\$19,377,233
Total Funding within Capital Projects	\$84,048,246

Supplemental Breakdown of Capital Funding Carryforward	
Grant Funded Projects	
Allocated Funding Included in Capital Projects Carryforward (by Department)	
Transit - GTRIP/PTIF Funding	\$1,070,640
Fire Department - 911 Call Grant	\$354,182
Sports Development, Wellness & Culture - ICIP Grant	\$21,884
Energy & Environmental Services - Green Municipal Fund Grant	\$516,643
GPPS - GOA Municipal Transition Grant	\$286,751
Transportation - Active Transportation Fund Grant	\$60,000
Intergovernment Affairs - Legacy Fund Grant	\$50,000
	\$2,360,100
Municipal Sustainability Initiative	
Allocated Funding Included in Capital Project Carryforward (by Department)	
Engineering	\$584,784
Allocated Funding	\$584,784
Unallocated Funding	-
	\$584,784

RECONCILIATION OF CAPITAL PROJECTS BY FUNDING SOURCE

For the Period Ending September 30, 2024

Local Government Fiscal Framework	
Allocated Funding Included in Capital Project Carryforward (by Department)	
Engineering	\$6,365,987
Allocated Funding	\$6,365,987
Unallocated Funding	\$1,369,972
	\$7,735,959
Canada Community-Building Fund (Formerly Federal Gas Tax)	
Allocated Funding Included in Capital Project Carryforward (by Department)	
Engineering	\$3,863,540
Corporate Facilities Management & Energy	\$948,822
Environment & Parks	\$460,576
Sports Development, Wellness & Culture	\$24,100
Allocated Funding	\$5,297,038
Unallocated Funding	-
	\$5,297,038

Note: 1: Unallocated funding for any of the above noted grants will be allocated in the upcoming 2025 Annual Capital Budget.
 2: Commercial CEIP capital project has been cancelled.

LONG-TERM DEBT & DEBT SERVICING

For the Period Ending September 30, 2024

Opening balance January 1, 2024	\$131,190,169
Less: Principal portion of debt payments	(\$5,440,241)
Plus: Additional debt taken	-
Ending balance September 30, 2024	\$125,749,928

Interest paid on long-term debt	\$2,839,444
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AB Regulation 255/2000 Debt Limit	
Legal Debt Limit December 31, 2023	\$297,872,973
Less: ending debt balance September 30, 2024	(\$125,749,928)
Less: approved borrowing in progress	(\$16,847,000)
Remaining Debt Limit	\$155,276,045

Debt Limit and Debt Servicing Limit per Policy 350	
Maximim Debt Limit	
80% of Legal Debt Limit	\$238,298,378
Less: ending debt balance September 30, 2024	(\$125,749,928)
Less: approved borrowing in progress	(\$16,847,000)
Remaining Debt Limit per Policy 350	\$95,701,450

Maximum Debt Servicing	
Net Municipal Taxes and Grants in Place at December 31, 2023	\$124,922,400
15% Maximum for Debt Servicing Costs per Policy 350	\$18,738,360
2024 Budgeted Debt Servicing Costs	\$11,526,071
Available Debt Servicing per Policy 350	\$7,212,289

PROCUREMENT ACTIVITY Q3 2024

Awarded over \$250K July 1, 2024 – September 30, 2024

Description	Awarded Vendor	Number of Bids	Local Vendor	Awarded Value
RFT-2024-62 2024 Traffic Signal Work	Can-Traffic Services Ltd. **	3	no	\$2,107,550.00
RFT-2024-68 Outfall 12 & 16 Avenue Rehabilitation	Wapiti Gravel Suppliers **	3	yes	\$1,479,556.49
RFT-2024-69 2024 Road Rehab Program Phase 4	Knelsen Sand and Gravel **	3	yes	\$1,160,069.92
RFT-2024-70 Trail Construction Phase 2	Knelsen Sand and Gravel **	4	yes	\$689,924.71

* Awarded on highest evaluated proposal

**Awarded on lowest cost meeting specifications

***Direct Award - Group Purchasing Program

MAYOR & COUNCIL MANDATORY & DISCRETIONARY EXPENDITURES

For the Period Ending September 30, 2024

Council Member	Annual Budget	Year to Date Actuals	Budget Remaining
Mandatory Expenses	\$388,000	\$203,641	\$184,359
Discretionary Expenditures			
Berg, Grant	\$10,000	\$5,078	\$4,922
Blackmore, Gladys	\$10,000	\$8,519	\$1,481
Bosch, Wendy	\$10,000	\$7,065	\$2,935
Bressey, Dylan	\$10,000	\$7,978	\$2,022
Clayton, Jackie	\$20,000	\$18,766	\$1,234
O'Connor, Mike	\$10,000	\$8,172	\$328
O'Toole, Kevin	\$10,000	\$3,415	\$6,585
Pilat, Wade	\$10,000	\$5,584	\$4,416
Thiessen, Chris	\$10,000	\$5,793	\$4,207
	\$100,000	\$70,370	\$28,130
Total	\$488,000	\$274,011	\$212,489

Mandatory: Mandatory expenditures consist of all costs incurred by the Mayor or Councillors for the purpose of attending a Mandatory Event, including travel, conference, meetings, public relations and per diem costs. Mandatory Events are outlined in Policy 100 Council Remuneration and Expense Reimbursement, Schedule A.

Discretionary: Discretionary expenditures relate to all costs incurred by the Mayor or Councillors for the purpose of attending a Optional Event including, ticket costs, travel costs, per diems, public relations and education/training events. Annual discretionary expenditures are to the maximum of the Council Professional Development Account budget.

2024 STANDING COMMITTEES & COUNCIL MEETINGS RECORD OF ATTENDANCE

Date	Type of Meeting	Chair	Council Alternate	Mayor Clayton	Councillor Berg	Councillor Blackmore	Councillor Bosh	Councillor Bressey	Councillor O'Connor	Councillor O'Toole	Councillor Pilat	Councillor Thiessen
LEGEND: P = PRESENT A = ABSENT O = OBSERVED DC = DEPUTY CHAIR DM = DEPUTY MAYOR CB = CITY BUSINESS V = VIRTUAL ATTENDANCE												
02 Jul	City Council	Mayor Clayton	as scheduled	P	P	P	P	P	P	P	P	P
10 Jul	Council Committee of the Whole	Mayor Clayton	as scheduled	V	P	P	DM	P	P	P	A	P
15 Jul	City Council	Mayor Clayton	as scheduled	P	P	P	P	A	P	A	A	P
29 Jul	City Council	Mayor Clayton	as scheduled	P	P	P	P	P	P	P	P	P (left at 6:29)
26 Aug	City Council	Mayor Clayton	as scheduled	P	P	P	P	P	P	P	P	P
09 Sep	City Council	Mayor Clayton	as scheduled	P	P	P	A	P	P	P	P	P
11 Sep	Council Committee of the Whole	Mayor Clayton	as scheduled	P	P	P	A	P	P	P	P	P
23 Sep	City Council	Mayor Clayton	as scheduled	P	P	P	P	V	V	V (left from 3:27-3:53)	P	P
09 Jul	Financial & Administrative Services	Pilat	O'Connor / Berg / Clayton (ex-officio)	V (arrived at 9:03)	P	O (arrived at 9:33)	-	-	P	O	P	O
23 Jul	Financial & Administrative Services	Pilat	O'Connor / Berg / Clayton (ex-officio)	V	P	-	O	O	P	O	P	-
20 Aug	Financial & Administrative Services	Pilat	O'Connor / Berg / Clayton (ex-officio)	P	P	O	O	-	P	O	P	-
17 Sep	Financial & Administrative Services	Pilat	O'Connor / Berg / Clayton (ex-officio)	V	P	O	-	O	P	O	P	-
23 Jul	Invest GP	Blackmore	Bressey / Pilat / Clayton	V	-	V (arrived at 11:39)	O	DC	O (left from 11:47-11:57)	O	P	-
03 Sep	Invest GP	Blackmore	Bressey / Pilat / Clayton	P	O	P	-	P	O	O	P	-
17 Sep	Invest GP	Blackmore	Bressey / Pilat / Clayton	V	O	P	-	P	O	O	P	-

2024 STANDING COMMITTEES & COUNCIL MEETINGS RECORD OF ATTENDANCE

Date	Type of Meeting	Chair	Council Alternate	Mayor Clayton	Councillor Berg	Councillor Blackmore	Councillor Bosch	Councillor Bressey	Councillor O'Connor	Councillor O'Toole	Councillor Pilot	Councillor Thiessen
LEGEND: P = PRESENT A = ABSENT O = OBSERVED DC = DEPUTY CHAIR DM = DEPUTY MAYOR CB = CITY BUSINESS V = VIRTUAL ATTENDANCE												
09 Jul	Operational Services	Thiessen	Blackmore / Berg / Clayton (ex-officio)	V	P	P	-	-	O	O	O (left at 10:08)	P
20 Aug	Operational Services	Thiessen	Blackmore / Berg / Clayton (ex-officio)	P	P	P	O (arrived at 9:43)	-	-	O	O	P
03 Sep	Operational Services	Thiessen	Blackmore / Berg / Clayton (ex-officio)	P	P	P	O	O	O	O	-	P
17 Sep	Operational Services	Thiessen	Blackmore / Berg / Clayton (ex-officio)	V	P	P	-	-	O	-	-	P
23 Jul	Public & Protective Services	O'Connor	Bosch / O'Toole / Clayton (ex-officio)	P (V)	O	O	P	O	P	P	O (left at 10:04)	O
20 Aug	Public & Protective Services	O'Connor	Bosch / O'Toole / Clayton (ex-officio)	P	O	O	P	O (arrived at 10:43)	P	P	O	O (arrived at 10:11)
03 Sep	Public & Protective Services	O'Connor	Bosch / O'Toole / Clayton (ex-officio)	P	O	O	P	O	P	P	O (arrived at 9:30)	O (arrived at 10:07)
17 Sep	Public & Protective Services	O'Connor	Bosch / O'Toole / Clayton (ex-officio)	P	O	O	P	-	P	P	O	O
09 Jul	Strategy & Communication Services	O'Toole	Thiessen / Bosch / Clayton (ex-officio)	V	O	-	P	-	O	P	-	P
23 Jul	Strategy & Communication Services	O'Toole	Thiessen / Bosch / Clayton (ex-officio)	V	O	-	P	-	O	P	-	P
03 Sep	Strategy & Communication Services	O'Toole	Thiessen / Bosch / Clayton (ex-officio)	P	O	O	P	O	O (arrived at 10:06)	P	-	p

