

FINANCIAL REPORT 2023 Q4

Revised April 2024

GRANDE
prairie



CONTENTS

03	Unconsolidated Statement of Financial Position	11	Summary of Capital Projects
04	Unconsolidated Statement of Operations by Object	12	Detail Listing of Capital Projects
06	Operating Variances	27	Reconciliation of Capital Projects by Funding Source
08	Salary Variances	28	Long-Term Debt & Debt Servicing
09	Full Time Equivalent (FTE) & Staff Complement Reporting	29	Procurement Activity
10	Unconsolidated Supplemental Breakdown of Accumulated Surplus	30	Travel Expense Reimbursement to Council
		31	Standing Committees & Council Meetings Record of Attendance

UNCONSOLIDATED STATEMENT OF FINANCIAL POSITION

For the Year Ending December 31, 2023

	Year Ending December 2023	Year Ending December 2022
	(unaudited)	(unaudited) Restated
Financial Assets		
Cash and Cash Equivalents	\$19,387,470	\$24,953,054
Accounts Receivables	\$20,165,379	\$22,783,088
Taxes and Grants in Lieu of Taxes	\$10,297,843	\$10,548,180
Land Held for Sale	\$1,010,782	\$686,716
Agreements Receivable	\$11,688,999	\$12,808,567
Portfolio Investments	\$114,301,694	\$118,791,792
Investment in Governments Business Enterprise	\$150,445,595	\$137,607,338
	\$327,297,762	\$328,178,735
Financial Liabilities		
Accounts Payable and Accrued Liabilities	\$26,038,120	\$29,983,372
Trust Accounts	\$1,733,372	\$1,737,262
Deferred Revenue	\$26,119,933	\$19,775,839
Asset Retirement Obligation	\$34,640,288	\$35,511,876
Long Term Debt	\$131,190,169	\$138,565,262
	\$219,721,882	\$225,573,611
Net Financial Assets	\$107,575,880	\$102,605,124
Non-Financial Assets		
Tangible Capital Assets	\$718,005,436	\$716,798,816
Inventories of Supplies	\$1,081,763	\$948,692
Prepaid Expenses	\$1,183,880	\$1,025,236
	\$720,271,079	\$718,772,744
Accumulated Surplus	\$827,846,959	\$821,377,868

UNCONSOLIDATED STATEMENT OF OPERATIONS BY OBJECT

For the Year Ending December 31, 2023

	Year Ending December 2023	Year Ending December 2022
	(unaudited)	(unaudited)
Revenues		
Net Municipal Taxes	\$124,922,400	\$121,844,203
User Fees and Sale of Goods	\$11,861,766	\$8,668,230
Operating Government Transfers	\$15,659,260	\$12,830,782
Interest and Investment Earnings	\$2,881,882	\$4,214,093
Penalties and Cost of Taxes	\$2,260,358	\$2,331,506
Franchise Fees	\$14,938,127	\$15,508,098
Fines, Rentals, Licenses and Permits	\$7,369,929	\$6,560,496
Court Fines	\$2,888,439	\$4,112,999
Transfers from Other Organizations	\$256,632	\$256,746
Other Operating Revenues	\$5,452,893	\$289,822
	\$188,491,686	\$176,616,975
Expenditures		
Salaries, Wages and Benefits	\$96,966,183	\$89,675,464
Contracted and General Services	\$45,236,952	\$42,122,732
Materials, Goods and Utilities	\$22,030,228	\$27,117,917
Provision for Allowances	\$89,955	\$27,320
Transfers to Other Organizations	\$13,397,261	\$13,559,058
Bank Charges and Short Term Interest	\$291,724	\$255,525
Interest on Long Term Debt	\$4,605,680	\$4,587,424
Amortization	\$31,878,152	\$30,575,508
Accretion of Asset Retirement Obligation	\$292,173	-
	\$214,788,308	\$207,920,948
Annual Surplus (Deficit) Before Other Items	(\$26,296,622)	(\$31,303,973)

Continued on page 05

UNCONSOLIDATED STATEMENT OF OPERATIONS BY OBJECT

For the Year Ending December 31, 2023

	Year Ending December 2023	Year Ending December 2022
	(unaudited)	(unaudited)
Other Items		
Contributed Tangible Capital Assets	\$1,422,637	\$1,260,472
Capital Government Transfers	\$15,112,768	\$33,048,241
Developer Levies	\$666,828	\$466,967
Gain (Loss) on Disposal of Tangible Capital Assets	\$158,116	\$781,803
Increase in Investment in Government Business Enterprise	\$16,839,532	\$11,339,090
	\$34,199,881	\$46,896,573
Annual Surplus (Deficit)	\$7,903,259	\$15,592,600
Remeasurement Gains and Losses		
Change in Unrealized Gain (Loss) on Interest Rate Swap	(1,434,169)	\$2,395,969
Accumulated Surplus at Beginning of Year	\$821,377,869	\$833,687,358
Accumulated Surplus at End of Year	\$827,846,959	\$851,675,927
Modified Retrospective Application of Asset Retirement Obligation	-	(\$30,298,058)
Adjusted Accumulated Surplus at End of Year	\$827,846,959	\$821,377,869

OPERATING VARIANCES

For the Year Ending December 31, 2023

Department	Description	Total
City Manager		
Council / City Manager	Shortfall due to mandatory conferences for Council, travel for Deputy City Manager, and unbudgeted consulting fees.	(\$118,000)
Legal & Risk Management	Shortfall due to external legal fees exceeding budget.	(\$153,000)
Strategy & Communication Services		
Human Resources	Surplus due to reduced costs of travel, Duty to Accommodate, hearing tests, legal services and other supplies.	\$124,000
Other	All other departments finished close to budget.	(\$11,000)
Financial & Administrative Services		
Financial Management	Shortfall due to financial audit higher than budgeted, partially offset by reduced travel and supplies.	(\$17,000)
ITS & GIS	Surplus due to reduced software costs, data communications, hardware, and other general spending.	\$506,000
Other	All other departments finished close to budget.	(\$17,000)
Operational Services		
Fleet	Surplus due to increased internal recovery of mobile equipment repairs, partially offset by increased contracted repairs and freight.	\$736,000
Engineering Services	Surplus due to additional service agreement revenue, excavation and alignment permits, and reduced employee travel and expenses.	\$56,000
Energy Management & Environment	Shortfall due to increased cost of energy and delivery rates. Partially offset by reduced travel, advertising, public relations, water sampling requirements, and other expenses.	(\$185,000)
Corporate Facility Management	Increased freight and cost of pool chemicals, along with increased repairs at various facilities.	(\$450,000)
Transit	Shortfall due to reduced advertising and fare revenue partially related to free youth fares, along with increased internal mobile equipment charges.	(\$76,000)
Transportation	Surplus due to savings in contracted services including snow removal, paving materials and vehicle rental. Partially offset by increased internal mobile equipment expenses.	\$1,135,000
Parks	Surplus due to grant revenue, additional ball tournament revenue, and maintenance revenue. Partially offset by increased internal mobile equipment charges, and increased costs of fuel, rental vehicles, and other supplies.	\$358,000
Other	All other departments finished close to budget.	\$15,000

Continued on page 07

OPERATING VARIANCES

For the Year Ending December 31, 2023

Department	Description	Total
Public & Protective Services		
Housing & Homeless Initiatives	Shortfall due to reduced Coordinated Care Campus tenant revenues as a result of construction delays. Partially offset by reduced expenses and OSSI Admin reserve used to reduce shortfall.	(\$382,000)
Emergency Management	Surplus due to premium charged on equipment utilized during emergency activations.	\$117,000
Enforcement Services	Shortfall as a result of court fine revenue significantly less than budget due to higher visibility ticketing and dedicated Traffic Unit operational later in the year than budgeted. This is slightly offset by contractor expense savings.	(\$2,437,000)
Fire Department	Surplus due to reduced technology costs relating to delays in system implementation and other reduced expenses.	\$260,000
RCMP	Surplus due to reduced RCMP Enforcement Contract expense as a result of lower FTE utilization provided, and increased operating revenues.	\$1,681,000
Community Knowledge Campus	Surplus is a result of strong membership & punch card sales, along with equipment purchased using grant funds. Partially offset by additional utility, and water and sewage expenses related to increased patronage throughout the year and flushing/filling during shutdown.	\$149,000
Other	All other departments finished close to budget.	\$60,000
Invest Grande Prairie		
Economic Development	Surplus due to unbudgeted office rental revenue, along with reduced spending on advertising and promotions.	\$88,000
Events & Entertainment	Shortfall due to unbudgeted sponsorship, rental expenses, and loss on sale of shows.	(\$370,000)
Inspection Services	Shortfall in revenue due to fewer building permits being issued.	(\$427,000)
Other	All other departments finished close to budget.	(\$11,000)
Fiscal Services		
Fiscal Services	Shortfall due to reduced investment income, franchise fees, and minimal supplemental tax income. Partially offset by managed manpower, dividend income, and MSI operating allocation.	(\$34,000)
Total Operating Surplus		\$597,000

SALARY VARIANCES

For the Year Ending December 31, 2023

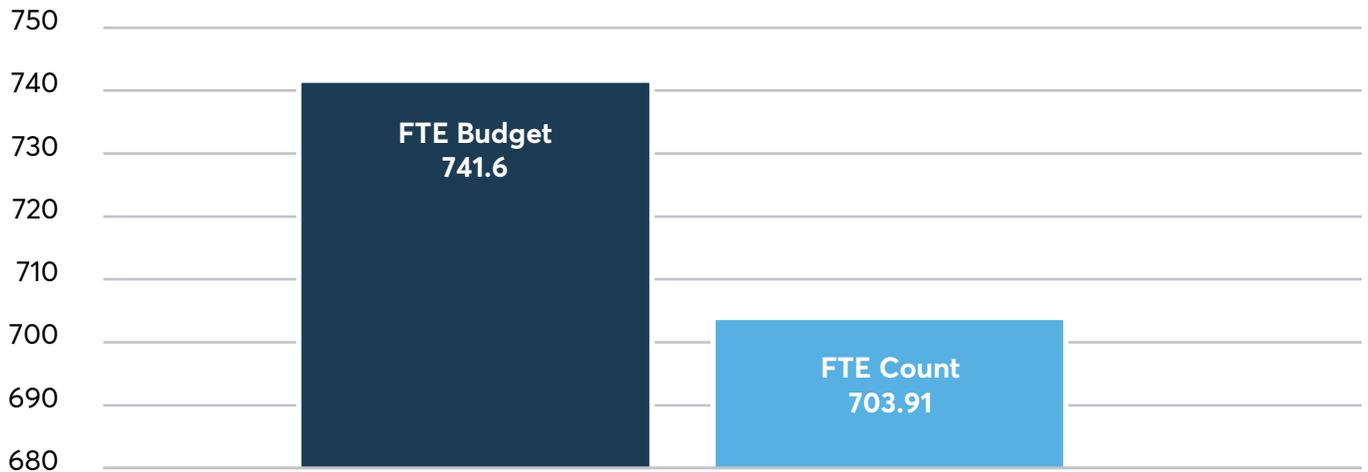
Actual Salary Variance to Year End

	Actual	Budget	Variance
Salaries	\$75,617,812	\$76,180,637	\$562,825
Benefits	\$17,188,274	\$16,641,304	(\$546,970)
Elected Officials Salaries	\$766,933	\$756,349	(\$10,584)
Per Diem	\$116,110	\$65,000	(\$51,110)
Overtime	\$3,274,520	\$1,556,411	(\$1,718,109)
	\$96,963,648	\$95,199,701	(\$1,763,947)

FULL TIME EQUIVALENT (FTE) & STAFF COMPLEMENT REPORTING

For the Year Ending December 31, 2023

Permanent Position Year End Actual FTE Count vs FTE Budget



Temporary and Casual Position Hours Worked and Count of Employees

	Number of Employees	Regular Hours Worked	Overtime Hours Worked
Temporary Positions	261	190,267	3,399
Casual Positions	372	103,797	2,796

Note:

Regular hours worked includes the following categories of employee pay codes:

- Regular hours worked and Statutory holiday hours
- Vacation hours and paid approved leave hours utilized
- Sick time and paid approved medical leave

Overtime Hours

- Overtime hours paid or taken as time in lieu

Hours worked does not include hours related to additional pay amounts such as: crew chief, shift differential, or standby pay.

UNCONSOLIDATED SUPPLEMENTAL BREAKDOWN OF ACCUMULATED SURPLUS

For the Year Ending December 31, 2023

	Opening Balance January 1, 2023	Additions 2023	Reductions 2023	Closing Balance December 31, 2023
	(unaudited)	(unaudited)	(unaudited)	(unaudited)
Unrestricted Surplus (Deficit)	\$23,983,048	\$106,845,656	(\$112,215,420)	\$18,613,284
Restricted Surplus				
Cemetery Perpetual Care	\$4,089,538	\$278,795	-	\$4,368,333
Facility Renewal	\$10,556,969	\$3,605,426	(\$3,583,049)	\$10,579,346
Financial Stabilization	\$16,131,015	\$5,610,206	(\$1,890,150)	\$19,851,071
Fleet Reserve	\$9,213,460	\$2,135,366	(\$2,456,215)	\$8,892,611
Future Expenditures	\$49,149,206	\$10,005,256	(\$21,787,658)	\$37,366,804
Pinnacle Ridge Special Tax	\$34,556	\$505	(\$2,142)	\$32,919
Public Art	\$195,813	\$18,064	-	\$213,878
Public Housing	\$151,725	\$2,287	-	\$154,012
Public Reserve	\$3,147,046	\$47,442	-	\$3,194,488
Transportation System Levy	\$9,371,545	\$1,027,861	(\$716,717)	\$9,682,689
	\$102,040,874	\$22,731,209	(\$30,435,931)	\$94,336,152
Equity in Investments	\$137,607,338	\$16,839,532	(\$4,001,275)	\$150,445,595
Equity in Tangible Capital Assets	\$585,648,698	\$42,346,621	(\$64,505,190)	\$563,490,128
Remeasurement Gains and Losses	\$2,395,969	-	(\$1,434,169)	\$961,800
Total Accumulated Surplus	\$851,675,927	\$188,763,017	(\$212,591,985)	\$827,846,959

Note: Included in the Future Expenditures Reserve balance of \$37,366,804 is \$35,691,283 of funds restricted for future use.

SUMMARY OF CAPITAL PROJECTS

For the Year Ending December 31, 2023

	Opening Balance	Approved Capital Budget & Grants	YTD Expenditures	Transfers within Capital Projects	Surplus Funds to Reserves	Closing Balance
Operational Services						
Fleet	-	\$3,408,800	(\$2,456,214)	-	-	\$952,586
Engineering	\$20,949,832	\$27,754,890	(\$22,851,315)	(\$78,317)	(\$1,012,548)	\$24,762,542
Corporate Facilities Management & Energy	\$9,221,026	\$4,580,476	(\$3,192,164)	(\$864,540)	(\$1,559,624)	\$8,185,174
Environment & Parks	\$1,147,889	\$1,523,655	(\$850,013)	\$103,317	(\$879,168)	\$1,045,680
Transit	\$1,630,025	\$25,333	(\$202,294)	-	(\$233,957)	\$1,219,107
Public Services						
Housing & Homelessness	\$6,037,620	\$2,556,679	(\$7,326,620)	-	-	\$1,267,679
GPREP	\$166,433	-	\$0	-	-	\$166,433
Enforcement Services	\$137,727	\$321,334	(\$489,145)	\$30,084	-	-
RCMP	\$30,084	-	-	(\$30,084)	-	-
Fire Department	\$1,697,193	\$269,500	(\$1,146,620)	(\$25,000)	(\$90,451)	\$704,622
Community Knowledge Campus	\$1,178,922	\$250,000	(\$1,045,045)	\$28,996	\$5,550	\$418,423
Sports Dev., Wellness & Culture	\$964,418	\$3,519,517	(\$994,682)	\$835,544	(\$69,086)	\$4,255,711
Invest GP						
Economic Development	\$2,230,398	\$68,500	(\$432,078)	-	-	\$1,866,820
Events & Entertainment	\$319,472	\$180,600	(\$224,837)	-	(\$115,273)	\$159,962
Planning & Development	\$1,382,698	\$450,000	(\$459,020)	-	(\$77,577)	\$1,296,101
Financial & Administrative Services						
Financial & Administrative Services Capital	\$1,380,166	\$800,000	(\$1,937,025)	\$300,000	-	\$543,141
GIS & ITS	\$2,912,731	\$322,000	(\$471,843)	(\$300,000)	-	\$2,462,889
Total Capital Projects	\$51,386,634	\$46,031,284	(\$44,078,915)	-	(\$4,032,134)	\$49,306,870

DETAIL LISTING OF CAPITAL PROJECTS

For the Year Ending December 31, 2023

Year	Project Number	Project Name	Carry Forward Budget	2023 Budget + Approved Changes	Transfers In (+) / Transfers Out (-)	Grant Transfers Between Projects / Unallocated Deferred	Surplus Funds Returned to Reserves	YTD Expenditures	Available Funds at Q4 2023	Remaining Cost to Completion	Forecasted Project Surplus / (Deficit)	Est. Completion Date (Month & Year)	% of Completion
Operational Services													
Fleet													
2019	N-34550	Fleet Equipment & Vehicle Replacement	\$0	\$3,408,800				(\$2,456,214)	\$952,586	\$952,586	\$0	Ongoing	N/A
			\$0	\$3,408,800	\$0	\$0	\$0	(\$2,456,214)	\$952,586	\$952,586	\$0		

Engineering													
2023	EN23001	2023 Bridges - Existing	\$0	\$350,000				(\$28,520)	\$321,480	\$321,480	\$0	Oct 2023	15%
2023	EN23002	2023 Roads - Concrete Crushing Program	\$0	\$250,000				\$0	\$250,000	\$250,000	\$0	Oct 2023	0%
2023	EN23003	2023 Intersection Improvement Program	\$0	\$600,000				\$0	\$600,000	\$600,000	\$0	Oct 2023	25%
2023	EN23004	2023 Railway Crossing Maintenance	\$0	\$125,000				\$0	\$125,000	\$125,000	\$0	Oct 2023	0%
2023	EN23005	2023 Roads - Existing	\$0	\$10,000,000	\$75,000		\$1,979	(\$8,977,473)	\$1,099,506	\$1,099,506	\$0	Oct 2023	75%
2023	EN23006	2023 Pedestrian Links	\$0	\$1,537,406	\$1,160,000			(\$1,767,778)	\$929,628	\$929,628	\$0	Oct 2023	90%
2023	EN23007	Design and Construction Standards Review	\$0	\$125,000				\$0	\$125,000	\$125,000	\$0	Oct 2023	0%
2023	EN23008	2023 Inspection Program	\$0	\$880,000	(\$77,256)			(\$509,182)	\$293,563	\$293,563	\$0	Oct 2023	75%
2023	EN23009	2023 Rehab - Minor Resurfacing	\$0	\$700,000	\$50,000			(\$660,681)	\$89,319	\$89,319	\$0	Oct 2023	90%
2023	EN23010	2023 Storm - Replacement and Rehab Program	\$0	\$3,250,000				(\$357,047)	\$2,892,953	\$2,892,953	\$0	Oct 2023	15%
2015	N-34286	102 Street Upgrades (115-117 Ave)	\$60,665				(\$60,665)	\$0	\$0	\$0	\$0	Sept 2022	100%
2015	N-34288	Downtown Rehab/ Streetscape Upgrades	\$88,531					\$0	\$88,531	\$88,531	\$0	Dec 2022	90%

Year	Project Number	Project Name	Carry Forward Budget	2023 Budget + Approved Changes	Transfers In (+) / Transfers Out (-)	Grant Transfers Between Projects / Unallocated Deferred	Surplus Funds Returned to Reserves	YTD Expenditures	Available Funds at Q4 2023	Remaining Cost to Completion	Forecasted Project Surplus / (Deficit)	Est. Completion Date (Month & Year)	% of Completion
2015	N-34290	2015 Road Rehab/Overlay Program	\$31,395		(\$10,000)			\$0	\$21,395	\$21,395	\$0	Sept 2022	100%
2016	N-34310	2016 Road Rehab/Overlay Program	\$19,655					\$345	\$20,000	\$20,000	\$0	Sept 2022	100%
2016	N-34316	Traffic Signals & Geometric Upgrades - 132 Ave & 97B St	\$1,159,775		\$350,000			(\$1,271,370)	\$238,405	\$238,405	\$0	Sept 2023	90%
2017	N-34321	Pedestrian Links - 2017 New Sidewalks & Pathways	\$59,105					\$0	\$59,105	\$59,105	\$0	July 2022	100%
2017	N-34329	Roads - 2017 Road Rehab & Overlay Program	\$119,503		(\$100,000)			\$0	\$19,503	\$19,503	\$0	Jun 2022	100%
2017	N-34332	Storm - Richmond Industrial Storm Pond South Lot 8 U Storage	\$84,913					(\$8,325)	\$76,588	\$76,588	\$0	July 2023	90%
2018	N-34335	2018 New Sidewalks/ Pathways	\$255,597	\$826				\$0	\$256,423	\$256,423	\$0	Sept 2022	100%
2018	N-34336	2018 Sidewalk/Pathway Rehab	\$186,994					\$0	\$186,994	\$186,994	\$0	Oct 2022	100%
2018	N-34338	Bridge & Pedestrian Link Maskwotech/Hospital Connection	\$45,228					(\$4,253)	\$40,974	\$40,974	\$0	Oct 2022	90%
2018	N-34339	Plans & Studies - Intersection Improvement Study	\$200,000					(\$103,978)	\$96,022	\$96,022	\$0	2023	50%
2018	N-34342	Roads - Land Acquisition For Road Projects	\$2,650				\$7,190	(\$9,840)	\$0	\$0	\$0	Ongoing	0%
2019	N-34344	2019-2022 Bridge Maintenance & Replacement Program	\$7,418				\$1,978	(\$9,396)	\$0	\$0	\$0	Dec 2024	90%
2019	N-34350	2019 Sidewalk/Pathway Program	\$299,405					\$0	\$299,405	\$299,405	\$0	Oct 2022	100%
2019	N-34352	2019-2022 Railway Crossing Maintenance Program	\$388,242					\$0	\$388,242	\$388,242	\$0	Oct 2020	100%
2019	N-34353	2019 Road Rehab/Overlay And Resurfacing Program	\$174,426		(\$130,000)			\$0	\$44,426	\$44,426	\$0	Oct 2022	90%
2019	N-34354	2019-2022 Intersection Improvement Program	\$1,129,432		(\$350,000)			(\$194,565)	\$584,867	\$584,867	\$0	Sept 2023	90%
2019	N-34355	2019 Old Hwy 43 Rehab/ Overlay	\$3,000,100	\$9,718,165				(\$4,197,764)	\$8,520,501	\$8,520,501	\$0	Ongoing	75%

Year	Project Number	Project Name	Carry Forward Budget	2023 Budget + Approved Changes	Transfers In (+) / Transfers Out (-)	Grant Transfers Between Projects / Unallocated Deferred	Surplus Funds Returned to Reserves	YTD Expenditures	Available Funds at Q4 2023	Remaining Cost to Completion	Forecasted Project Surplus / (Deficit)	Est. Completion Date (Month & Year)	% of Completion
2019	N-34356	2019-2022 Concrete Crushing Program	\$546,257					\$0	\$546,257	\$546,257	\$0	Jun 2023	0%
2019	N-34357	2019-2020 Snow Dump Testing/Repair	\$116,429		(\$25,000)		(\$91,429)	\$0	\$0	\$0	\$0	Sept 2023	100%
2019	N-34358	2019-2022 Slope & Outfall Repair & Replacement Program	\$148,481		(\$10,000)			\$0	\$138,481	\$138,481	\$0	Oct 2022	90%
2019	N-34359	2019-2022 Storm Lines & Culverts	\$3,566					\$0	\$3,566	\$3,566	\$0	Oct 2022	90%
2019	N-34361	2019-2022 Traffic Signals Repair/Replacement Program	\$0				\$5,187	(\$5,187)	\$0	\$0	\$0	Dec 2022	90%
2019	N-34362	2019-2022 New Traffic Signals – Growth Related	\$59,373	\$218,493				\$4,129	\$281,995	\$281,995	\$0	Oct 2024	90%
2019	N-34365	2019-2022 Hillside Area Redevelopment Plan - Paths	\$0		\$1,940			(\$1,940)	\$0	\$0	\$0	Oct 2024	100%
2020	N-34367	2020 Road Rehab/Overlay/Resurfacing	\$16,154		\$20,000			(\$19,109)	\$17,045	\$17,045	\$0	Oct 2022	100%
2020	N-34368	2020 Pedestrian Linds - Sidewalk/Trail	\$245,964		(\$230,000)			(\$3,429)	\$12,535	\$12,535	\$0	Oct 2022	100%
2020	N-34369	2020-2022 Storm Pond, Ditch, PUL & Lanes	\$73,072					(\$3,260)	\$69,812	\$69,812	\$0	Oct 2024	90%
2020	N-34372	Smith Subdivision Improvements	\$1,358,114			(\$475,000)		(\$31,501)	\$851,614	\$851,614	\$0	Oct 2024	90%
2020	N-34373	Snow Dump Liner Improvements	\$231,580			(\$200,000)		\$0	\$31,580	\$31,580	\$0	Oct 2023	90%
2020	N-34374	Spillway Repairs	\$898,570					(\$633,219)	\$265,351	\$265,351	\$0	Oct 2024	75%
2020	N-34375	Crystal Ridge Road	\$74,595		(\$50,000)			(\$10,147)	\$14,448	\$14,448	\$0	Oct 2023	90%
2021	N-34376	Roads - Existing	\$0		\$35,000			(\$6,480)	\$28,521	\$28,521	\$0	Oct 2024	90%
2021	N-34377	Priority Storm Infrastructure Repair & Improvement	\$195,879			(\$195,879)	(\$5,908)	\$5,908	\$0	\$0	\$0	Dec 2022	90%
2021	N-34378	103 Avenue Road Rehab & Slope	\$0		\$10,000			(\$2,610)	\$7,390	\$0	\$7,390	Dec 2023	100%
2021	N-34379	Road Rehab 2021 Stimulus	\$0		\$10,000			(\$3,354)	\$6,646	\$6,646	\$0	Dec 2021	90%
2021	N-34380	Downtown Rehab Phase 4	\$1,297,920					(\$123,381)	\$1,174,539	\$1,174,539	\$0	Oct 2024	90%

Year	Project Number	Project Name	Carry Forward Budget	2023 Budget + Approved Changes	Transfers In (+) / Transfers Out (-)	Grant Transfers Between Projects / Unallocated Deferred	Surplus Funds Returned to Reserves	YTD Expenditures	Available Funds at Q4 2023	Remaining Cost to Completion	Forecasted Project Surplus / (Deficit)	Est. Completion Date (Month & Year)	% of Completion
2021	N-34382	Trail Resurfacing & Missing Links	\$27,278					(\$1,850)	\$25,428	\$25,428	\$0	Oct 2023	90%
2021	N-34383	2021 Sidewalk/Trail Program	\$942,304		(\$930,000)			(\$9,149)	\$3,155	\$3,155	\$0	Oct 2023	90%
2021	N-34385	Inspection Programs	\$592,168		\$77,256			(\$154,486)	\$514,938	\$514,938	\$0	Oct 2022	90%
2021	N-34386	Storm - Replacement & Rehab Program	\$2,121,481		(\$788,469)			(\$752,551)	\$580,462	\$580,462	\$0	Nov 2023	90%
2021	N-34387	108 Street Upgrades (132 Ave - North City Limit)	\$0					\$11,434	\$11,434	\$11,434	\$0	Sept 2024	90%
2022	N-34389	2022 Road Rehab Program	(\$717,759)		\$867,759			(\$83,132)	\$66,868	\$66,868	\$0	Sept 2024	90%
2021	N-34390	Slope Repair North of 68th Avenue	\$854,327		\$70,711			(\$921,887)	\$3,151	\$3,151	\$0	Dec 2024	75%
2022	N-34391	2022 Sidewalk/Trail Program	\$1,181,069					(\$71,485)	\$1,109,583	\$1,109,583	\$0	Sept 2024	90%
2022	N-34392	2022 Storm Replacement Rehab Project	\$2,150,979					(\$1,644,877)	\$506,103	\$506,103	\$0	Nov 2022	50%
2022	N-34393	Plans And Studies	\$464,743					(\$254,436)	\$210,307	\$210,307	\$0	Dec 2024	50%
2022	N-34394	Roads - New Construction Design	\$500,000					(\$39,501)	\$460,499	\$460,499	\$0	Dec 2024	25%
2022	N-34395	Wapiti House Access Improvements	\$14,455					\$0	\$14,455	\$14,455	\$0	Oct 2024	90%
2018	N-54150	Playground Replacement Program	\$68,658		\$65,882			\$4,008	\$138,548	\$138,548	\$0	Ongoing Projects	90%
2013	N-65026	North Bear Creek Phase 1	\$105,257		(\$105,257)			\$0	(\$0)	\$0	(\$0)	N/A	100%
2018	N-64507	Muskoseepi Park - Sr. Playground Replacement & Resurfacing	\$65,882		(\$65,882)			\$0	\$0	\$0	\$0	Dec 2022	90%
			\$20,949,832	\$27,754,890	(\$78,317)	(\$870,879)	(\$141,668)	(\$22,851,316)	\$24,762,542	\$24,755,152	\$7,390		

Corporate Facilities Management													
2023	CF23001	North Fire Hall Slab & Aprons Replacements	\$0	\$400,000				(\$38,683)	\$361,318	\$361,318	\$0	Sept 2024	40%
2023	CF23002	North Fire Hall Stucco & Roof Replacement	\$0	\$150,000				\$0	\$150,000	\$150,000	\$0	Dec 2024	0%
2023	CF23003	Service Centre Exterior Remediation	\$0	\$450,000				(\$46,173)	\$403,827	\$403,827	\$0	Dec 2024	50%

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2023	CF23004	Gymniks Lift Upgrade	\$0	\$77,176	\$25,344			(\$102,520)	\$0	\$0	\$0	Dec 2023	100%
2023	CF23005	Centre 2000 Renovations	\$0				\$23,242	(\$23,242)	\$0	\$0	\$0	Dec 2023	100%
2024	CF24001	Bandaged Paws Mechanical Upgrades	\$0		\$78,000				\$78,000	\$78,000	\$0	TBD	0%
2022	CM22001	City Hall 2nd Floor Renovations	\$0				\$11,981	(\$11,981)	\$0	\$0	\$0	Mar 2023	100%
2023	EY23002	Streetlight Repairs	\$0	\$268,000				(\$268,000)	\$0	\$0	\$0	Jun 2023	100%
2021	N-19382	Clean Energy Improvement Program Implementation	\$0	\$2,585,300				(\$287,829)	\$2,297,471	\$2,297,471	\$0	TBD	10%
2020	N-19383	Combined Heat & Power Unit - ELC	(\$731)	\$500,000				(\$401,881)	\$97,388	\$0	\$97,388	Aug 2022	100%
2022	N-19384	Transit Solar Panel & Battery Energy Storage System Upgrade	\$1,417,700					(\$47,928)	\$1,369,772	\$1,369,772	\$0	Oct 2024	5%
2014	N-60590	CKC Retaining Wall	\$60,301					\$0	\$60,301	\$60,301	\$0	Mar 2024	0%
2020	N-60913	ELC Pool Sanitation System Replacement	\$192,675					\$0	\$192,675	\$192,675	\$0	Dec 2024	25%
2015	N-64114	MCC Emergency Generator	\$220,000					\$0	\$220,000	\$220,000	\$0	On Hold	0%
2019	N-68000	Major Emergency Repairs	\$372,106	\$150,000				(\$88,364)	\$433,742	\$433,742	\$0	Ongoing	N/A
2015	N-68036	Coca Cola Crawlspace/ Geotech Liner	\$15,804					(\$14,042)	\$1,762	\$1,762	\$0	Dec 2022	100%
2015	N-68045	RCMP Building Management System	\$6,995		(\$6,995)			\$0	\$0	\$0	\$0	Dec 2021	100%
2016	N-68054	Golden Age Centre Sprinkler System	\$90,000					(\$13,115)	\$76,885	\$76,885	\$0	Oct 2024	0%
2016	N-68055	Service Centre Salt Shed Cover	\$165,606				(\$3,827)	(\$161,779)	\$0	\$0	\$0	Jul 2023	100%
2019	N-68061	Corporate Facility Building Condition Reports	\$237,194		\$6,995			\$0	\$244,189	\$244,189	\$0	Jul 2024	80%
2019	N-68064	Accessibility Initiatives	\$128,090		(\$20,979)		(\$40,643)	\$0	\$66,469	\$66,469	\$0	Ongoing	N/A
2020	N-68065	Eastlink Centre AHU03 Section Replacement	\$342,830			(\$342,830)		\$0	\$0	\$0	\$0	Dec 2022	100%
2019	N-68066	Dog Pound Expansion and Site Drainage	\$207,257		(\$78,000)		(\$129,257)	\$0	(\$0)	(\$0)	\$0	Aug 2022	100%

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2020	N-68067	Eastlink Centre Flow Rider Pump and Ride Surface	\$20,258					(\$20,258)	\$0	\$0	\$0	Oct 2023	100%
2020	N-68068	Eastlink Centre LED and Lighting Enhancements	\$50,000					\$0	\$50,000	\$50,000	\$0	2024	0%
2020	N-68069	ELC Tunnel Repair	\$53,115					(\$4,732)	\$48,382	\$48,382	\$0	Dec 2024	25%
2020	N-68071	Leisure Centre - Selective Demolition	\$3,900,000				(\$900,000)	(\$1,184,913)	\$1,815,087	\$1,815,087	\$0	Dec 2024	50%
2020	N-68072	Montrose Cultural Centre Engineering Deficiencies	\$245,510		\$1,594			(\$62,370)	\$184,734	\$184,734	\$0	TBD	50%
2020	N-68073	Montrose Cultural Centre Parkade Roof Repairs	\$1,595		(\$1,594)		(\$1)	\$0	\$0	\$0	\$0	Sept 2022	100%
2020	N-68074	RCMP Sidewalk Lift	\$0					\$0	\$0	\$0	\$0	Sept 2022	100%
2020	N-68075	Rising Above New Roof	\$28,839				(\$28,839)	\$0	\$0	\$0	\$0	Dec 2021	100%
2020	N-68076	Revolution Place Brine Chiller and Floor Exchanger Replacement	\$245,444				\$83,081	(\$328,525)	\$0	\$0	\$0	Sept 2023	100%
2021	N-68079	SBC Building Replacement	\$232,141			(\$232,141)		\$0	\$0	\$0	\$0	Dec 2021	100%
2021	N-68080	ELC Sprinkler Replacement	\$28,996		(\$28,996)			\$0	\$0	\$0	\$0	Dec 2021	100%
2021	N-68081	Coca Cola Centre Stucco Refinishing	\$32,072					\$0	\$32,072	\$32,072	\$0	Sept 2024	95%
2022	N-68082	Design Works Centre - Handicap Access On Doors	\$40,000		(\$4,365)			(\$35,635)	\$0	\$0	\$0	Dec 2023	100%
2022	N-68083	Centre for Creative Arts - Roof Replacement	\$389				(\$389)	\$0	\$0	\$0	\$0	Sept 2022	100%
2022	N-68084	City Hall 3rd Floor Renovations	\$51,296					(\$50,196)	\$1,100	\$0	\$1,100	Jun 2022	100%
2017	N-64036	South Peace Regional Archives/Museum Upgrades	\$805,544		(\$805,544)			\$0	\$0				
2020	N-68070	Heritage Village Fire Hall Slab Replacement	\$30,000		(\$30,000)				\$0				
			\$9,221,026	\$4,580,476	(\$864,540)	(\$574,971)	(\$984,653)	(\$3,192,164)	\$8,185,175	\$8,086,686	\$98,488		

Parks													
2019	N-34366	Hillside Area Redevelopment - Trees	\$53,279		(\$43,180)		(\$10,099)	\$0	(\$0)	\$0	\$0	Dec 2022	100%

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	N-54100	Gateway Sports Field	\$34,661					(\$2,847)	\$31,814	\$31,814	\$0	Sept 2024	75%
2015	N-54134	Arterial Roadway Enhancement Plan	\$2,202					\$0	\$2,202	\$2,202	\$0	Sept 2024	75%
2015	N-54138	Cemetery Improvements	\$86,052					(\$8,088)	\$77,965	\$77,965	\$0	Ongoing	N/A
2018	N-54148	Sergeant Community Park Outdoor Rink	\$125,000		(\$125,000)			\$0	\$0	\$0	\$0		100%
2018	N-54149	Park Barriers	\$224,003					\$0	\$224,003	\$224,003	\$0	Ongoing	N/A
2019	N-54151	Playground Surface Replacement	\$48,539	\$50,000				(\$10,685)	\$87,854	\$87,854	\$0	Ongoing	N/A
2021	N-54157	Tree Replacement Program	\$5,000	\$95,000				(\$84,000)	\$16,000	\$16,000	\$0	Ongoing	N/A
2021	N-54158	SBC Diamonds 11 & 12 Construction & Installation	\$0		\$16,078			(\$16,078)	\$0	\$0	\$0	Oct 2023	90%
2021	N-54159	Outdoor Park Furniture	\$0	\$90,000				(\$90,000)	\$0	\$0	\$0	Ongoing	100%
2022	N-54160	SBC - Diamond Lighting Replacement	\$211,449		\$94,000			(\$223,840)	\$81,609	\$81,609	\$0	Oct 2023	90%
2022	N-54161	SBC - Tool Cat	\$768		(\$374)		(\$394)	\$0	(\$0)	\$0	\$0	Sept 2022	100%
2022	N-54162	SBC - Lighting Installation	\$95,792		(\$94,000)			(\$1,792)	\$0	\$0	\$0	Oct 2023	100%
2022	N-54163	Swanavon Rink Replacement Design	\$50,000					(\$34,260)	\$15,740	\$15,740	\$0	Dec 2023	75%
2015	N-64501	Muskoseepi Park Kiosk Signage	\$56,006		\$374			(\$56,380)	\$0	\$0	\$0	Sept 2023	100%
2018	N-64507	Muskoseepi Park - Sr. Playground Replacement & Resurfacing	\$0					\$0	\$0	\$0	\$0	Dec 2022	90%
2013	N-65026	North Bear Creek Phase 1	\$0		\$105,257			\$0	\$105,257	\$105,257	\$0	Sept 2024	0%
2015	N-65038	S.B.C. Refurbish Wee Links Golf	\$24,692					(\$8,700)	\$15,992	\$15,992	\$0	Ongoing	N/A
2016	N-65045	Bear Creek South - 1 New Ball Diamonds on West Side	\$36,362		(\$16,078)			\$0	\$20,284	\$20,284	\$0	Oct 2024	75%
2016	N-65046	Bear Creek South - BMX Track	\$11,938					\$117	\$12,055	\$12,055	\$0	Dec 2024	75%
2017	N-65049	Bear Creek South - Rehab Dugouts (East Side)	\$60,000					\$0	\$60,000	\$60,000	\$0	TBD	0%

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2017	N-65050	Bear Creek South Park Anti-Vandalism Project	\$5,397				(\$2)	(\$5,394)	\$0	\$0	\$0	2022	100%
2019	N-65051	SBC Diamond Renewal	\$0	\$100,000				(\$68,579)	\$31,421	\$31,421	\$0	Ongoing	N/A
2020	N-65053	South Bear Creek Off Leash Dog Park Expansion	\$16,749				(\$17)	(\$16,732)	\$0	\$0	\$0	Sept 2022	100%
2023	PK23001	Covered Outdoor Structures	\$0	\$868,655	\$125,000		(\$868,655)	\$0	\$125,000	\$125,000	\$0	TBD	0%
2023	PK23002	Hydroseeder	\$0	\$30,000				(\$29,468)	\$532	\$0	\$532	Jun 2023	100%
2023	PK23003	Natural Trail Repair	\$0	\$50,000				\$0	\$50,000	\$50,000	\$0	Dec 2024	25%
2023	PK23004	Urban Forest Strategy Phase 1A & 2	\$0	\$240,000	\$41,240			(\$193,287)	\$87,953	\$87,953	\$0	Sept 2024	75%
			\$1,147,889	\$1,523,655	\$103,317	\$0	(\$879,168)	(\$850,013)	\$1,045,680	\$1,045,148	\$532		

Transit													
2010	N-13068	Transit Garbage Containers	\$30,000			(\$20,000)		\$0	\$10,000	\$10,000	\$0	Mar 2024	0%
2015	N-13076	D.T.S. Bus Purchase	\$65,156		(\$65,156)			\$0	\$0	\$0	\$0		0%
2015	N-13077	Transit Accessible Shelters/ Stops	\$219,229	\$25,333	\$46,667			(\$131,641)	\$159,587	\$159,587	\$0	Jun 2024	0%
2016	N-13078	Transit Bus Purchase-Community Mobility Plan Recommendations	\$1,010,336		\$35,156			\$0	\$1,045,492	\$1,045,492	\$0	Mar 2025	0%
2017	N-13082	Suburban Transit Hub Project	\$30,624		(\$16,667)		(\$13,957)	\$0	\$0	\$0	\$0	TBD	0%
2021	N-13090	Accessible and On-Demand Software	\$274,680			(\$200,000)		(\$70,652)	\$4,027	\$4,027	\$0	Dec 2023	100%
			\$1,630,025	\$25,333	\$0	(\$220,000)	(\$13,957)	(\$202,294)	\$1,219,107	\$1,219,107	\$0		

Public Services													
Housing & Homelessness													
2021	N-15998	Coordinated Care Campus	\$6,037,620	\$2,556,679				(\$7,326,619)	\$1,267,679	\$1,277,679	(\$10,000)	2024	75%
			\$6,037,620	\$2,556,679	\$0	\$0	\$0	(\$7,326,619)	\$1,267,679	\$1,277,679	(\$10,000)		

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GPREP													
2019	N-24554	Emergency Coordination Centre Upgrade	\$166,433					\$0	\$166,433	\$166,433	\$0	TBD	0%
			\$166,433	\$0	\$0	\$0	\$0	\$0	\$166,433	\$166,433	\$0		

Enforcement Services													
2023	MP23001	MPS Vehicle Purchases	\$0	\$242,638				(\$242,638)	\$0	\$0	\$0		
2022	N-21529	Policing Transition Plan	\$76,650	\$69,603	\$30,084			(\$176,337)	(\$0)	\$0	\$0	2023	100%
2021	N-26515	Mobile Outreach	\$61,077	\$9,092				(\$70,169)	\$0	\$0	\$0	Dec 2023	50%
			\$137,727	\$321,333	\$30,084	\$0	\$0	(\$489,145)	(\$0)	\$0	\$0		

RCMP													
2021	N-21526	Police Model Review	\$30,084		(\$30,084)			\$0	\$0	\$0	\$0	Sept 2022	100%
			\$30,084	\$0	(\$30,084)	\$0	\$0	\$0	\$0	\$0	\$0		

Fire Department													
2015	N-19317	Fire & Dispatch Technologies	\$997,039					(\$601,476)	\$395,563	\$395,563	\$0	Dec 2024	75%
2019	N-23588	Service Delivery Model Review	\$20,452		(\$5,000)		(\$452)	\$0	\$15,000	\$0	\$15,000	Apr 2022	100%
2019	N-23589	High Pressure Lifting Bags	\$45,000					\$0	\$45,000	\$45,000	\$0	Dec 2024	25%
2020	N-23590	Fire Equipment Replacement	\$89,711	\$207,000				(\$248,860)	\$47,851	\$47,851	\$0	Ongoing project	75%
2021	N-23592	FTIR Hazmat Smiths Detector	\$110,000		(\$20,000)		(\$90,000)	\$0	\$0	\$0	\$0	Jun 2023	100%
2021	N-23593	Next Generation 911 Upgrade for GP911	\$184,992					\$16,217	\$201,209	\$201,209	\$0	Jun 2024	75%
2022	N-23594	GPFD Training Grounds	\$250,000	\$62,500				(\$312,500)	\$0	\$0	\$0	Jun 2023	100%
			\$1,697,194	\$269,500	(\$25,000)	\$0	(\$90,452)	(\$1,146,619)	\$704,622	\$689,622	\$15,000		

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Community Knowledge Campus													
2021	N-60550	Twin Ice Arena Enhancements	\$114,378		(\$31,351)			(\$33,100)	\$49,927	\$49,927	\$0	Jun 2024	75%
2011	N-60580	Aquatics Marketing	\$18,299					(\$18,299)	\$0	\$0	\$0	Feb 2024	100%
2015	N-60904	ELC Sound Baffles - Aquatics Area	\$339,006		\$28,996		\$6,646	(\$374,647)	\$0	\$0	\$0	Oct 2023	100%
2016	N-60906	ELC Field House Curtain Replacement	\$22,142				\$397	(\$22,539)	\$0	\$0	\$0	Jan 2023	100%
2019	N-60911	ELC Wheel Chair Access - Jugo Juice Viewing Area	\$15,794					\$0	\$15,794	\$15,794	\$0	Mar 2024	75%
2019	N-60912	ELC Fitness Equipment Upgrade	\$9,963					\$0	\$9,963	\$9,963	\$0	April 2024	75%
2020	N-60914	ELC 10 Year Anniversary Enhancements	\$36,713					(\$7,600)	\$29,113	\$29,113	\$0	Sept 2024	75%
2021	N-60915	ELC Tunnel, Access, Equipment & Lockers	\$613,535					(\$550,117)	\$63,417	\$63,417	\$0	Dec 2023	75%
2022	N-60916	CKC Grandstand Concession Construction & Operational Equipment	\$9,092					(\$8,884)	\$208	\$208	\$0	Sept 2023	100%
2023	EL23001	ELC Aquatics Scoreclock Replacement	\$0	\$250,000				\$0	\$250,000	\$250,000	\$0	Sept 2024	25%
2023	EL23002	CKC Grandstand Repairs	\$0		\$31,351		(\$1,493)	(\$29,858)	\$0	\$0	\$0	Nov 2023	100%
			\$1,178,922	\$250,000	\$28,996	\$0	\$5,550	(\$1,045,045)	\$418,423	\$418,423	\$0		

Sports Dev., Wellness & Culture													
2017	N-64036	South Peace Regional Archives/Museum Upgrades	\$0		\$805,544			\$0	\$805,544	\$805,544	(\$0)	Dec 2024	5%
2020	N-64040	Forbes Homestead Historical Site	\$40,738					\$0	\$40,738	\$40,738	\$0	Aug 2024	25%
2020	N-64041	Heritage Village Assessment - Consultant Report Recommendations	\$176,000					\$0	\$176,000	\$176,000	\$0	Sept 2024	0%
2020	N-64042	Recreation Needs Assessment - Avondale ARP	\$23,725					(\$12,807)	\$10,919	\$10,919	\$0	Jan 2024	100%
2021	N-64045	Soccer Facility - Seed Funding	\$100,000					\$0	\$100,000	\$100,000	\$0	Dec 2024	0%

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2022	N-64046	Museum - Heritage Discovery Centre Demolition	\$111,615					(\$12,350)	\$99,265	\$99,265	\$0	Dec 2024	75%
2022	N-64047	Tiny Hands of Hope Children's Memorial Garden	\$54,768				(\$54,768)	\$0	\$0	\$0	\$0		100%
2022	N-64048	Curling Club Year-Round Feasibility Study	\$20,000		(\$20,000)			\$0	\$0	\$0	\$0	Aug 2023	100%
2022	N-64049	Activity & Reception Centre Fencing	\$1,772					\$0	\$1,772	\$0	\$1,772	Nov 2022	100%
2022	N-64050	Board and Netting Sport Containment System	\$65,000					(\$35,884)	\$29,116	\$0	\$29,116	Dec 2023	100%
2022	N-64051	Sound Attenuation Activity Centre	\$47,168					\$0	\$47,168	\$47,168	\$0	Dec 2025	25%
2020	N-64508	Ernie Radbourne Garage Renovation	\$75,000					\$0	\$75,000	\$75,000	\$0	Sept 2024	0%
2020	N-64509	Ernie Radbourne Pavilion 35 Year Anniversary Enhancements	\$13,214					\$0	\$13,214	\$13,214	\$0	Dec 2024	75%
2021	N-64510	Portable Skate Equipment	\$14,318			(\$11,454)	(\$2,864)	\$0	\$0	\$0	\$0	Sept 2021	100%
2022	N-64511	Community Rec & Sports Development - Legion Field Repairs	\$120,000	\$1,100,000				\$0	\$1,220,000	\$1,220,000	\$0	Sept 2024	0%
2021	N-64600	Emergency Response & Activity Centre	\$0					\$0	\$0	\$0	\$0	May 2022	100%
2022	N-64603	Community Group Funding - Nitehawk Year Round Adventure Park	\$0	\$142,025				(\$142,025)	\$0	\$0	\$0	Mar 2022	100%
2022	N-64604	Community Group Funding - Pickleball Club	\$0					\$15,000	\$15,000	\$0	\$15,000	Jun 2024	100%
2022	N-64605	Community Group Funding - STARS	\$0	\$50,000				(\$50,000)	\$0	\$0	\$0	Mar 2022	100%
2022	N-64606	Community Group Funding - South Peace Regional Archives	\$101,100					\$0	\$101,100	\$101,100	\$0	Jan 2024	100%
2020	N-68070	Heritage Village Fire Hall Slab Replacement	\$0		\$30,000			\$0	\$30,000	\$30,000	\$0	Dec 2024	0%
2023	SD23001	AB Games Municipal Contribution	\$0	\$350,000				(\$300,000)	\$50,000	\$0	\$50,000	Apr 2023	100%

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2023	SD23002	Cross Country Ski Equipment	\$0	\$69,800				(\$19,424)	\$50,376	\$50,376	\$0	Dec 2024	75%
2023	SD23003	GP Curling Centre Feasibility Study	\$0	\$28,500	\$20,000			(\$48,000)	\$500	\$500	\$0	Aug 2024	75%
2023	SD23004	Indoor Climbing Wall - Engineering/Feasibility Review	\$0	\$115,000				\$0	\$115,000	\$115,000	\$0	Dec 2024	0%
2023	SD23005	Long Term Exhibit Space Strategy For Heritage Resources	\$0	\$150,000				\$0	\$150,000	\$150,000	\$0	Dec 2024	0%
2023	SD23006	Retrofit Warehouse Buildings for Recreation	\$0	\$1,000,000				\$0	\$1,000,000	\$1,000,000	\$0	Dec 2024	25%
2023	SD23007	Salvation Army Funding Request	\$0	\$200,000				(\$200,000)	\$0	\$0	\$0	Apr 2023	100%
2023	SD23008	2024 National Aboriginal Hockey Championship Grant Funding	\$0	\$25,000				(\$25,000)	\$0	\$0	\$0	Aug 2023	100%
2023	SD23009	2025 Special Olympics Alberta Summer Games Grant Funding	\$0	\$10,000				\$0	\$10,000	\$10,000	\$0	Feb 2024	100%
2023	SD23010	Curling Club Grant for Parking Lot Surfacing	\$0	\$115,000				\$0	\$115,000	\$115,000	\$0	Dec 2024	0%
2024	SD24003	Muskoseepi Park Lawn Bowling Turf Replacement & Upgrades	\$0	\$164,192				(\$164,192)	\$0	\$0	\$0		
			\$964,418	\$3,519,517	\$835,544	(\$11,454)	(\$57,632)	(\$994,683)	\$4,255,711	\$4,159,823	\$95,888		

Invest GP													
Economic Development													
2023	ED23001	Regional Workforce Partnership	\$0	\$68,500				(\$68,500)	\$0	\$0	\$0	Dec 2025	100%
2016	N-19340	Infill & Façade Improvement Strategies	\$325,448		(\$30,000)			\$0	\$295,448	\$295,448	\$0	Closed 2023	100%
2020	N-19343	Council Economic Recovery Fund	\$654,349		(\$25,700)			(\$111,889)	\$516,761	\$516,761	\$0	Ongoing	75%
2021	N-19344	Alternative Energy Strategy	\$60,000					\$0	\$60,000	\$60,000	\$0	Complete	100%

Year	Project Number	Project Name	Carry Forward Budget	2023 Budget + Approved Changes	Transfers In (+) / Transfers Out (-)	Grant Transfers Between Projects / Unallocated Deferred	Surplus Funds Returned to Reserves	YTD Expenditures	Available Funds at Q4 2023	Remaining Cost to Completion	Forecasted Project Surplus / (Deficit)	Est. Completion Date (Month & Year)	% of Completion
2022	N-19345	Richmond Industrial Area Revitalization	\$73,383					(\$24,254)	\$49,129	\$49,129	\$0	Dec 2023	60%
2021	N-19361	Business Retention/ Expansion Grants	\$0					\$0	\$0	N/A	\$0	Dec 2025	N/A
2021	N-19362	DIG Municipal Funded Grants	\$1,117,218		\$55,700			(\$227,436)	\$945,482	\$945,482	\$0	Dec 2022	75%
2021	N-19363	Business Development Grants	\$0					\$0	\$0	N/A		Dec 2025	
			\$2,230,398	\$68,500	\$0	\$0	\$0	(\$432,078)	\$1,866,820	\$1,866,820	\$0		

Events & Entertainment													
2023	EE23001	Events & Entertainment - Event Inventory	\$0	\$40,000				(\$36,449)	\$3,551	\$3,551	\$0	Mar 2024	80%
2023	EE23002	MCC Teresa Sargent Hall Sound Enhancement	\$0	\$50,000				\$0	\$50,000	\$50,000	\$0	TBD	0%
2019	N-62045	Donor Recognition Plaque	\$5,000					\$0	\$5,000	\$5,000	\$0	TBD	25%
2019	N-62046	Office Space	\$7,273					\$0	\$7,273	\$0	\$7,273	Dec 2022	100%
2020	N-62047	Box Office and Lobby	\$7,094		(\$3,271)			(\$700)	\$3,123	\$0	\$3,123	Dec 2022	100%
2020	N-62048	Exterior Landscaping	\$40,000				(\$40,000)	\$0	\$0	\$0	\$0	Jun 2023	0%
2020	N-62050	Bonnetts Energy Centre Chairs	(\$1,045)		\$1,045			\$0	\$0	\$0	\$0	May 2022	100%
2020	N-62052	Bonnetts Energy Centre Vision	\$21,465		(\$1,045)			(\$4,405)	\$16,015	\$16,015	\$0	Mar 2024	75%
2021	N-62053	Art Gallery	(\$950)					\$950	\$0	\$0	\$0	Sep 2022	100%
2021	N-62055	Bonnetts Energy Centre - Loading Dock	(\$30,065)		\$30,323			(\$258)	(\$0)	\$0	(\$0)	Mar 2023	100%
2022	N-62057	Rock Room Renovations	\$75,700	\$90,600	\$3,013			(\$169,313)	\$0	\$0	\$0	Dec 2023	100%
2022	N-62058	Bonnetts Energy Centre/ Arena Business Case	\$75,000					\$0	\$75,000	\$75,000	\$0	TBD	0%
2022	N-62060	Bonnetts Energy Centre - Truss System	\$120,000		(\$30,065)		(\$75,273)	(\$14,662)	\$0	\$0	\$0	Aug 2023	75%
			\$319,472	\$180,600	\$0	\$0	(\$115,273)	(\$224,836)	\$159,962	\$149,566	\$10,396		

Year	Project Number	Project Name	Carry Forward Budget	2023 Budget + Approved Changes	Transfers In (+) / Transfers Out (-)	Grant Transfers Between Projects / Unallocated Deferred	Surplus Funds Returned to Reserves	YTD Expenditures	Available Funds at Q4 2023	Remaining Cost to Completion	Forecasted Project Surplus / (Deficit)	Est. Completion Date (Month & Year)	% of Completion
Planning & Development													
2011	N-17552	Planning Document Reviews and Update	\$148,817					\$0	\$148,817	\$148,817	\$0	N/A	Ongoing
2016	N-17557	Post Annex. Planning (Area Structure Plan)	\$30,000					\$0	\$30,000	\$30,000	\$0	On Hold	On Hold
2019	N-17558	Intermunicipal Development Plan Review	\$29,011		\$0			(\$130)	\$28,881	\$28,881	\$0	Mar 2024	85%
2019	N-17559	Avondale High Sch. Sites Area Redevelopment	\$99,869				(\$79,869)	\$0	\$20,000	\$20,000	\$0	2022	100%
2020	N-17560	Municipal Development Plan Review	\$75,000					(\$6,597)	\$68,403	\$68,403	\$0	Dec 2023	100%
2022	N-17561	Avondale Area Redevelopment Plan	\$1,000,000					\$0	\$1,000,000	\$1,000,000	\$0	TBD	0%
N/A	PD23001	Land Purchases	\$0	\$450,000			\$2,292	(\$452,292)	\$0	\$0	\$0	Ongoing	N/A
			\$1,382,697	\$450,000	\$0	\$0	(\$77,577)	(\$459,019)	\$1,296,101	\$1,296,101	\$0		

Financial & Administrative Services													
Financial & Administrative Services Capital													
2021	N-19500	Enterprise Asset Management Implementation	\$200,000					(\$76,180)	\$123,820	\$123,820	\$0	Dec 2025	5%
2021	N-19336	ERP System Procurement & Implementation	\$985,674	\$800,000	\$300,000			(\$1,771,520)	\$314,155	\$314,155	\$0	Dec 2023	75%
2021	N-19337	ERP Implementation Support	\$194,491					(\$89,325)	\$105,166	\$105,166	\$0	Dec 2023	25%
			\$1,380,165	\$800,000	\$300,000	\$0	\$0	(\$1,937,024)	\$543,141	\$543,141	\$0		

GIS & ITS													
2022	N-19321	GIS Digital Orthophoto	\$55,155					\$0	\$55,155	\$55,155	\$0	Ongoing Projects	N/A
Ongoing	N-19301	Municipal Wireless Project	\$556,135	\$12,000				(\$68,838)	\$499,297	\$499,297	\$0	Ongoing Projects	N/A
Ongoing	N-19305	Business Application and Upgrades	\$1,374,982		(\$300,000)			(\$169,216)	\$905,767	\$905,767	\$0	Ongoing Projects	N/A

Year	Project Number	Project Name	Carry Forward Budget	2023 Budget + Approved Changes	Transfers In (+) / Transfers Out (-)	Grant Transfers Between Projects / Unallocated Deferred	Surplus Funds Returned to Reserves	YTD Expenditures	Available Funds at Q4 2023	Remaining Cost to Completion	Forecasted Project Surplus / (Deficit)	Est. Completion Date (Month & Year)	% of Completion
Ongoing	N-19313	Corporate Initiatives	\$412,778	\$60,000				(\$127,621)	\$345,156	\$345,156	\$0	Ongoing Projects	N/A
Ongoing	N-19315	Security and Disaster Recovery	\$506,633	\$180,000				(\$31,312)	\$655,321	\$655,321	\$0	Ongoing Projects	N/A
Ongoing	N-19318	Video Surveillance	\$7,048	\$70,000				(\$74,856)	\$2,192	\$2,192	\$0	Ongoing Projects	N/A
			\$2,912,731	\$322,000	(\$300,000)	\$0	\$0	(\$471,843)	\$2,462,888	\$2,462,888	\$0		
Total Capital Projects			\$51,386,634	\$46,031,283	\$0	(\$1,677,305)	(\$2,354,830)	(\$44,078,913)	\$49,306,869	\$49,089,175	\$217,693		

RECONCILIATION OF CAPITAL PROJECTS BY FUNDING SOURCE

For the Year Ending December 31, 2023

Breakdown of Capital Project Balance by Funding Source	
Capital Tax Levied	\$19,208,606
Reserve Funded Projects	\$20,423,789
Grant Funded Projects	\$2,006,297
Municipal Sustainability Initiative	\$1,367,767
Canada Community-Building Fund	\$3,747,072
General Debenture	\$2,553,339
Total Funding within Capital Projects	\$49,306,870

Breakdown of Capital Project Balance by Funding Source	
Grant Funded Projects	
Transit - GTRIP/PTIF Funding	\$1,104,256
Fire Department - 911 Call Grant	\$201,209
Community Knowledge Campus - ICIP Grant	\$60,897
Sports Development, Wellness & Culture - ICIP Grant	\$23,292
Energy & Environmental Services - Green Municipal Fund Grant	\$616,643
	\$2,006,297
Municipal Sustainability Initiative	
Allocated Funding Included in Capital Project Carryforward (by Department)	
Engineering	\$1,367,767
Allocated Funding	\$1,367,767
Unallocated Funding	\$2,041,613
	\$3,409,381
Canada Community-Building Fund (Formerly Federal Gas Tax)	
Allocated Funding Included in Capital Project Carryforward (by Department)	
Engineering	\$2,727,300
Energy & Environmental Services	\$1,019,772
Allocated Funding	\$3,747,072
Unallocated Funding	\$1,348,646
	\$5,095,717

Note: Unallocated funding for Municipal Sustainability Initiative and Canada Community-Building Fund will be utilized in subsequent Capital Plans.

LONG-TERM DEBT & DEBT SERVICING

For the Year Ending December 31, 2023

Opening balance January 1, 2023	\$138,565,262
Less: Principal portion of debt payments	(\$7,375,093)
Plus: Additional debt taken	-
Ending balance December 31, 2023	\$131,190,169

Interest paid on long-term debt	\$4,605,680
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AB Regulation 255/2000 Debt Limit	
Legal Debt Limit December 31, 2023	\$297,844,068
Less: Ending debt balance December 31, 2023	(\$131,190,169)
Remaining Debt Limit	\$166,653,899

Debt Limit and Debt Servicing Limit per Policy 350	
Maximum Debt Limit	
80% of Legal Debt Limit	\$238,275,254
Less: Ending debt balance December 31, 2023	(\$131,190,169)
Remaining Debt Limit per Policy 350	\$107,085,085

Maximum Debt Servicing	
Net Municipal Taxes and Grants in Place at December 31, 2023	\$124,922,400
15% Maximum for Debt Servicing Costs per Policy 350	\$18,738,360
2023 Budgeted Debt Servicing Costs	\$11,956,228
Available Debt Servicing per Policy 350	\$6,782,132

PROCUREMENT ACTIVITY Q4 2023

Awarded over \$250K October 1, 2023 – December 31, 2023

Description	Awarded Vendor	Number of Bids	Local Vendor	Awarded Value
Supportive Housing for CCC	Mustard Seed (4 years) *	1	No	\$7,585,000.00
CKC Tunnel Remediation	GSL Construction **	4	Yes	\$768,201.00
Police Interceptor Vehicules (9 units)	Windsor Ford (Contract)	1	Yes	\$610,444.80
Fleet Renewal Replacement Vehicles (5 units)	Windsor Ford (Contract)	1	Yes	\$323,411.25

* Awarded on highest evaluated proposal

**Awarded on lowest cost meeting specifications

***Direct Award - Group Purchasing Program

TRAVEL EXPENSE REIMBURSEMENT TO COUNCIL

October 1 to December 31, 2023

Council Member	Discretionary Expenditures
Berg, Grant	\$1,386.21
Blackmore, Gladys	\$12.28
Bosch, Wendy	-
Bressey, Dylan	\$4,217.07
Clayton, Jackie	\$3,157.38
O'Connor, Mike	\$3,600.33
O'Toole, Kevin	\$4,085.88
Pilat, Wade	\$1,533.20
Thiessen, Chris	\$739.25
Total	\$17,345.39
Mandatory Expenses	\$83,874.73
Q4 Total	\$101,220.12

Mandatory: Includes travel, subsistence, accommodations and per diems related to City Business.

Discretionary: Includes tickets and any other costs related to public relations or education/training events.

2023 STANDING COMMITTEES & COUNCIL MEETINGS RECORD OF ATTENDANCE

Date	Type of Meeting	Chair	Council Alternate	Mayor Clayton	Councillor Berg	Councillor Blackmore	Councillor Bosch	Councillor Bressey	Councillor O'Connor	Councillor O'Toole	Councillor Pilat	Councillor Thiesen
LEGEND: P = PRESENT A = ABSENT O = OBSERVED DC = DEPUTY CHAIR DM = DEPUTY MAYOR CB = CITY BUSINESS V = VIRTUAL ATTENDANCE												
03 Oct	City Council	Mayor Clayton	as scheduled	P	P	A	P	P	P	P	A	P
11 Oct	Council Committee of the Whole	Mayor Clayton	as scheduled	P	P	A	P	P	P	A	P	A
16 Oct	City Council Organizational Meeting	Mayor Clayton	as scheduled	P	P	P	P	P	P	P	P	P
16 Oct	City Council	Mayor Clayton	as scheduled	P	P	P (left at 5:34)	P	P	P	P	P	P
30 Oct	City Council	Mayor Clayton	as scheduled	A	P	P	P	P	P	DM	P	P
14 Nov	City Council	Mayor Clayton	as scheduled	P	P	P (arrived at 3:08)	P	P	P	P	P	P
15-17 Nov	Council Committee of the Whole Budget	Mayor Clayton	as scheduled	P	P	P	P	P	P	P	P	P
27 Nov	City Council	Mayor Clayton	as scheduled	P	P	P	P	P	P	P	P	P
11 Dec	City Council	Mayor Clayton	as scheduled	P	P	P	P	P	P	P	P	P
13 Dec	Council Committee of the Whole	Mayor Clayton	as scheduled	P (arrived at 1:40)	P (left at 3:30)	P	P	P (arrived at 4:20)	DM	P	P	P
18 Dec	Council Committee of the Whole	Mayor Clayton	as scheduled	P	P	P	P	P	A	P	P	P
10 Oct	Financial & Administrative Services	Blackmore	Bressey / Pilat / Clayton (ex-officio)	P	O	A	O	DC	O		P	O
07 Nov	Financial & Administrative Services	Pilat	O'Connor / Berg / Clayton (ex-officio)	P (V)	P	O			P (V)		P	
21 Nov	Financial & Administrative Services	Pilat	O'Connor / Berg / Clayton (ex-officio)	P	P	O	O	O	P	O	P	O
05 Dec	Financial & Administrative Services	Pilat	O'Connor / Berg / Clayton (ex-officio)	P	P	O	O	O	DC		A	O

2023 STANDING COMMITTEES & COUNCIL MEETINGS RECORD OF ATTENDANCE

Date	Type of Meeting	Chair	Council Alternate	Mayor Clayton	Councillor Berg	Councillor Blackmore	Councillor Bosch	Councillor Bressey	Councillor O'Connor	Councillor O'Toole	Councillor Pilat	Councillor Thiessen
LEGEND: P = PRESENT A = ABSENT O = OBSERVED DC = DEPUTY CHAIR DM = DEPUTY MAYOR CB = CITY BUSINESS V = VIRTUAL ATTENDANCE												
10 Oct	Invest GP	Pilat	O'Connor / Blackmore / Clayton	P	O	A	O	O	P		P	O
2 Oct	Invest GP	Blackmore	Bressey / Pilat / Clayton	P	O	P	O	P	O	O	P	O
2 Nov	Invest GP	Blackmore	Bressey / Pilat / Clayton	P	O	P	O	P	O	O	P	O
5 Dec	Invest GP	Blackmore	Bressey / Pilat / Clayton	P	O	P	O	P	O		A	O
10 Oct	Operational Services	Bosch	Thiessen / O'Toole / Clayton (ex-officio)	P	O		P	O	O	A	O	P
24 Oct	Operational Services	Thiessen	Blackmore / Berg / Clayton (ex-officio)	P	P	P	O	O (left at 11:17)	O	O	O	P
07 Nov	Operational Services	Thiessen	Blackmore / Berg / Clayton (ex-officio)	P	P	P	O		O (V)	O (V)	O	P
21 Nov	Operational Services	Thiessen	Blackmore / Berg / Clayton (ex-officio)	P	P	P	O	O	O	O	O	P
05 Dec	Operational Services	Thiessen	Blackmore / Berg / Clayton (ex-officio)	P	P	P	O	O	O			P
10 Oct	Public & Protective Services	Bressey	Bosch/O'Toole/ Clayton (ex-officio)	P	P		O	P	P		O	O
24 Oct	Public & Protective Services	O'Connor	Bosch / O'Toole / Clayton (ex-officio)	P	O	O	P	O	P	P	O	O
07 Nov	Public & Protective Services	O'Connor	Bosch / O'Toole / Clayton (ex-officio)	P (V)	O	O	DC		P (V)	P (V)	O	O
21 Nov	Public & Protective Services	O'Connor	Bosch / O'Toole / Clayton (ex-officio)	P	O	O	P	O	P	P	O	O
05 Dec	Public & Protective Services	O'Connor	Bosch / O'Toole / Clayton (ex-officio)	P	O	O	P	O	P	A		O

2023 STANDING COMMITTEES & COUNCIL MEETINGS RECORD OF ATTENDANCE

Date	Type of Meeting	Chair	Council Alternate	Mayor Clayton	Councillor Berg	Councillor Blackmore	Councillor Bosch	Councillor Bressey	Councillor O'Connor	Councillor O'Toole	Councillor Pliat	Councillor Thiessen
LEGEND: P = PRESENT A = ABSENT O = OBSERVED DC = DEPUTY CHAIR DM = DEPUTY MAYOR CB = CITY BUSINESS V = VIRTUAL ATTENDANCE												
10 Oct	Strategy & Communication Services	Berg	O'Toole / Bosch / Clayton (ex-officio)	P	P		P	O	O	P		
24 Oct	Strategy & Communication Services	Berg	O'Toole / Bosch / Clayton (ex-officio)	V	P	O	P		O (V)	V		
07 Nov	Strategy & Communication Services	Berg	O'Toole / Bosch / Clayton (ex-officio)	P (V)	P	O (left at 2:00)	P	O (left at 2:00)		P		O
21 Nov	Strategy & Communication Services	Berg	O'Toole / Bosch / Clayton (ex-officio)	P	P		P	O	O	P	O	O
05 Dec	Strategy & Communication Services	Berg	O'Toole / Bosch / Clayton (ex-officio)	P	P		P	O	O	P	O	O

GRANDE
prairie