

INVESTMENT AND STRATEGY COMMITTEE AGENDA

September 2, 2025 10:00 AM Council Chambers, City Hall

ATTENDEES

D. Bressey, M. O'Connor, G. Blackmore, J. Clayton

All City of Grande Prairie public meetings of Council are accessible to the public as a live stream broadcast through our website at: **Meeting Webcast** | **City of Grande Prairie** (cityofgp.com)

Anyone wishing to attend to speak as a delegate must contact Legislative Services at <u>AgendaAdmin@cityofgp.com</u> to submit their presentations in advance. Delegation requests must be submitted by 12:00 p.m. on August 29.

- 1. CALL TO ORDER
- 2. ADOPTION OF AGENDA
- 3. DELEGATIONS
- 4. REPORTS
 - 4.1 <u>Service Area Update</u> Patricia Bailey
 4.2 <u>Grande Prairie Public Library</u>
 - 4.3 Grant Recommendations Patricia Bailey
 - 4.4 <u>2022-2025 Strategic Priorities Progress Update Q2 2025</u> Patricia Bailey
- 5. CORRESPONDENCE
- 6. OTHER BUSINESS
- 7. BYLAW & POLICY REVIEW
- 8. OUTSTANDING ITEMS LIST
- 9. IN CAMERA
 - 9.1 Access to Information Act Section 28 Local Public Body Confidences
- 10. ADJOURN



Delegation Request

Meeting Information

This form is requesting to provide information to be addressed in: Committee Meeting Investment & Strategy

Meeting Type: In Person (Council Chambers)

Requested Date of Appearance: September 2, 2025

Contact Information

Name: Hailey McCullough

Address: City: Grande Prairie

Province: AB Postal Code:

Phone: 7803577474 Email: hmccullough@gppl.ca

How would you like to be addressed? (ie. Title or preferred pronouns) she/her

Are you speaking on behalf of a group or community association?: Yes

If yes, what is the name of the group you represent: Grande Prairie Public Library

Are you authorized to speak on behalf of this group: Yes

Topic of Discussion

Have you spoken to an employee of the City regarding your topic?: Yes

If yes, what was the last department you have spoken to?: Community Connections

Is this is a request for funding?: Yes

If yes, have you submitted your request through the appropriate City department?: Yes

Is this an agenda item at the meeting?: No

If yes, please define agenda item:

Please describe your topic in three sentences or less:

I would like to present the Grande Prairie Public Library's 2026 operational funding request and a capital funding request for a pocket library in the Eastlink Centre. Please see attached business case for the pocket library for more information to complement the presentation.

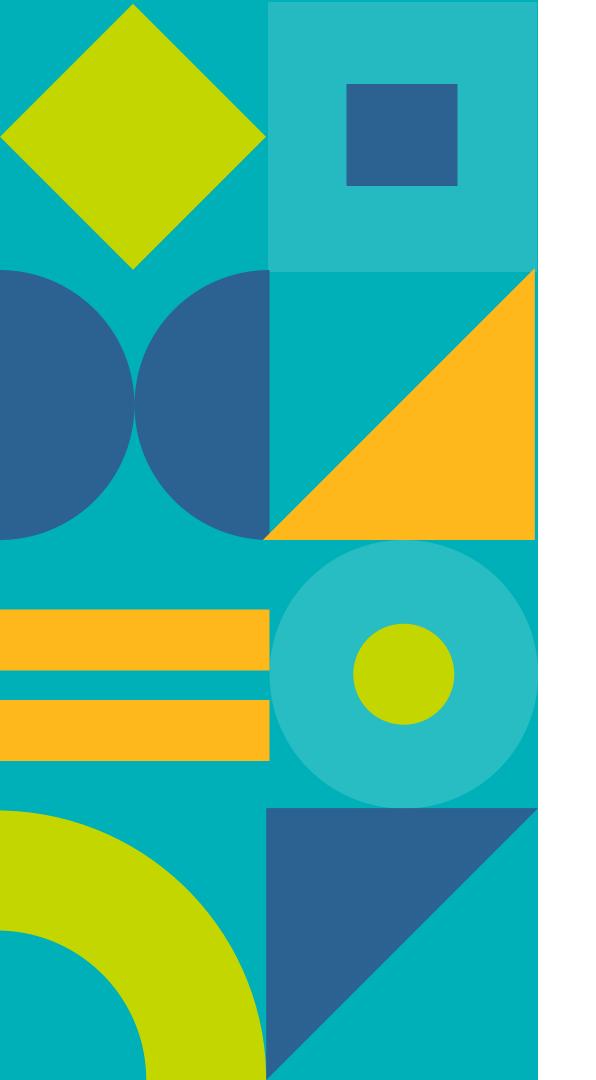
What outcome would you like to see as a result of this meeting?

I would like the requests to be referred to budget deliberations and for the Committee to support the requests.

Please note that your name, comments, and additional submission material will be made publicly available in the Council agenda, and meetings will be livestreamed and posted for public viewing. Your personal email address and/or phone number will not be included in the public record. Comments and materials that are disrespectful or do not contain required information may not be included.

I have read and understand the above statement: true

Submitted Thu Aug 07 16:54:18 GMT 2025





2026 Operational Funding Request





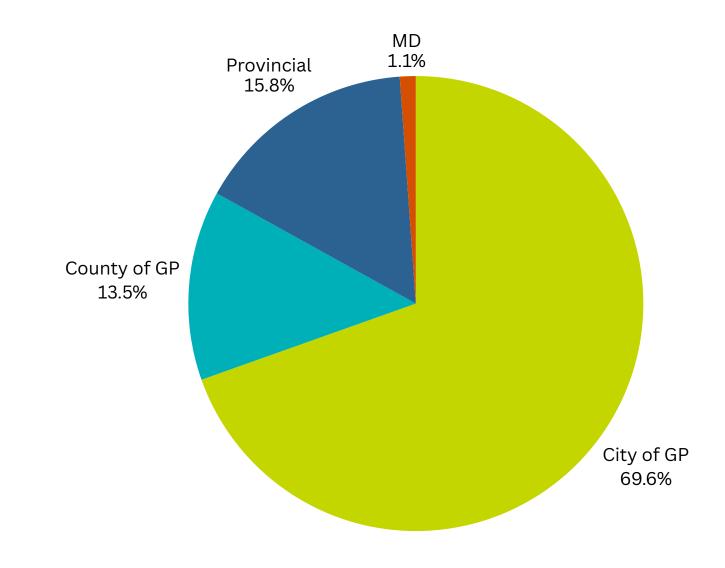


2025 Funding Breakdown





- Received stable funding from the City of Grande Prairie, the Government of Alberta, and the MD of Greenview
- Received 3% increase in County funding
- \$60,000 in revenue generated as of mid-year







2025 Funding Improvements

- Restructured pay grid to align with other midsize libraries in Alberta
- Continuation of expanded Sunday hours
- Hiring more part-time staff
- Plan of Service Development



Puzzle Race Program



2026 Operational Funding

The Ask

0% increase

\$1,756,755





The Why

- We received a 5% increase in 2024 and are able to maintain our current level of service with stable municipal funding
- The development of 2026 2030 Plan of Service will inform future direction and where funding is most needed
- Difficult fiscal time for municipalities



Baby Rave Program





2026 Operational Funding



Direction Forward

- Maintaining collections, programming, and IT budget
- Implementation of 2026 2030 Plan of Service
- Continued collaboration with City and community presence



Giving a Tour to Special Olympics Athletes



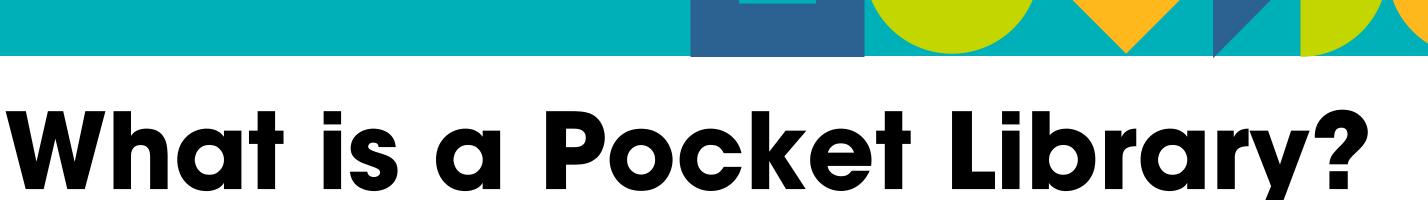
Questions?



Capital Funding Request

Pocket Library at the Eastlink Centre





The Concept

- A smaller, strategically located service point that offers browsable collections, holds pickup, and library programs in community spaces
- A growing trend in Canada to broaden public access to core library services in a cost-effective way
- Currently available in:
 - Red Deer (Collicutt Centre)
 - Medicine Hat (Big Marble Go Centre)
 - Calgary (Rocky Ridge Shane Homes YMCA)



Red Deer Public Library's self-serve, pop-up branch, housed in the Collicutt Centre.





The Opportunity

- Implementing library services within an existing municipal facility offers a high-impact, low-barrier way to meet our community's evolving needs
- Key benefits include:
 - Improving geographic access to library services
 - Engaging a new and diverse user base
 - Creating a welcoming "third space" within the Eastlink Centre
 - Piloting expanded services through a flexible, scalable model to inform future decisions around a second branch



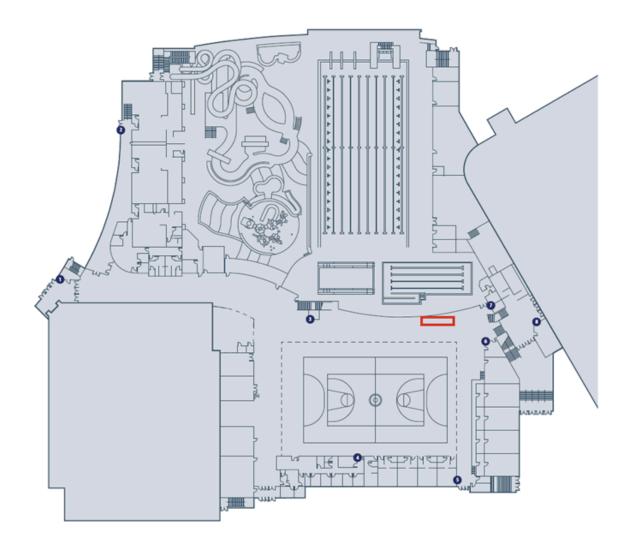
Book drop at the Collicutt Pop Up Library



Eastlink Centre

The Advantages





The proposed area for the Pocket Library, outlined in red on the map.

The proposed location for the Pocket Library has the following advantages:

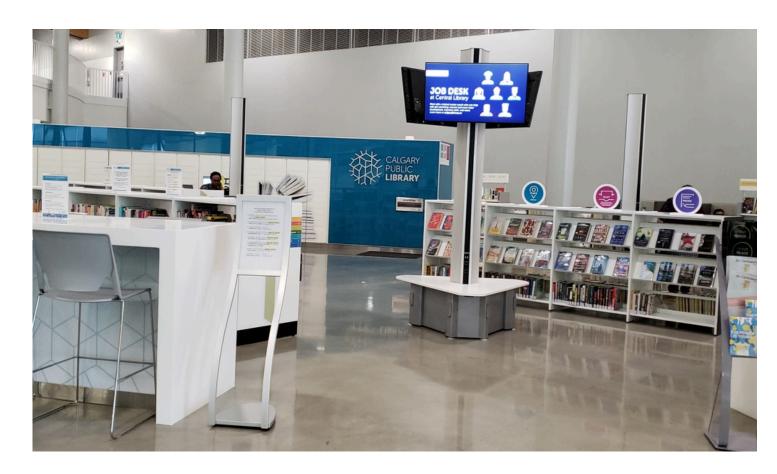
- Proximity to the Second Cup Café
 - Enhances the space's cozy, welcoming atmosphere by having food and beverages nearby
- Natural Light
 - Existing glass windows on one side help create an open, inviting feel that aligns with the hydrotherapeutic atmosphere
- High Visibility
 - Located in a high-traffic area that promotes natural oversight and a sense of safety
- Main Floor Accessibility
 - Easily accessible for all users, with no stairs or elevators required



Staffing

The People

- Would operate primarily as a self-serve branch
- Library staff would visit regularly to complete essential regular tasks
- Potential partnership with nearby schools to offer student volunteer opportunities
- Estimated annual staffing cost: \$15,678.00



Setup of the Rocky Ridge Express Library in Calgary





The Ask

- Total estimated cost: \$130,000
- Potential gift-in-kind contributions:
 - Leasing of space
 - Security
 - Custodial
- Additional funding sources to explore:
 - Sponsorship opportunities
 - CFEP grant
 - Champions of GPPL



The Micro Library at the Big Marble Go Centre in Medicine Hat





Questions?

Business Case:



Pocket Library at Eastlink Centre

Objective

This case proposes the creation of a pocket Grande Prairie Public Library (GPPL) minibranch within the Eastlink Centre to enhance equitable access to library services for the surrounding community. By bringing core library resources closer to where people live, play, and gather, this initiative will serve individuals who may face barriers reaching the main library location. It also offers an opportunity for GPPL to connect with a broader and more diverse demographic, particularly those who regularly use the recreation centre but may not yet engage with traditional library spaces.

Background

GPPL is committed to expanding access to library services in ways that are inclusive, responsive, and sustainable. A pocket library branch within the Eastlink Centre would undoubtedly provide improved access, as it is a high-traffic community hub that serves thousands of residents each week.

This initiative builds on previous explorations by GPPL to extend service reach, including a past proposal to install book lockers at the Eastlink Centre. While that project was supported by City Council at the time, the pop-up library is the model that many public libraries now favour for service expansion, as it includes the community-space element that the lockers alone do not provide. The need for more accessible library service points remains clear, particularly for residents who live closer to the Eastlink Centre than to the main library branch.

The pocket library model is gaining momentum across Canada as a cost-effective way to broaden public access to core library services. Examples within Alberta include the self-serve mini-branch at Collicutt Centre in Red Deer, ¹ and the Rocky Ridge Express Library in Calgary. ² These smaller, strategically located service points offer browsable collections, holds pickup, and library programs in community spaces outside of traditional branches. For GPPL, a pocket library at the Eastlink Centre represents an opportunity to:

- Improve geographic access to library services, especially for underserved neighbourhoods in the area;
- Engage a new and diverse user base, including families, youth, and seniors who frequent the recreation and leisure facility but may not currently use the library;
- Create a welcoming "third space" within the Eastlink Centre. Third spaces are defined as places other than home or the workplace, where visitors can relax, read, and connect during or after recreational activities;
- Pilot expanded services in a flexible, scalable model that could inform future decisions around a second branch. This includes extended open hours, as the pocket library would have the same access hours as Eastlink Centre.

This proposal aligns with the City of Grande Prairie's goals of strengthening purposeful relationships between organizations, promoting a vibrant quality of life, and fostering an inclusive, connected community. ³ By co-locating library services with an existing municipal asset, the pocket library model offers a high-impact, low-barrier path to meet evolving community needs, which supports Action #D9.2 of the City of Grande Prairie's Recreation and Culture Study in integrating multiple amenities in one facility or location to ensure access for all. ⁴

Analysis

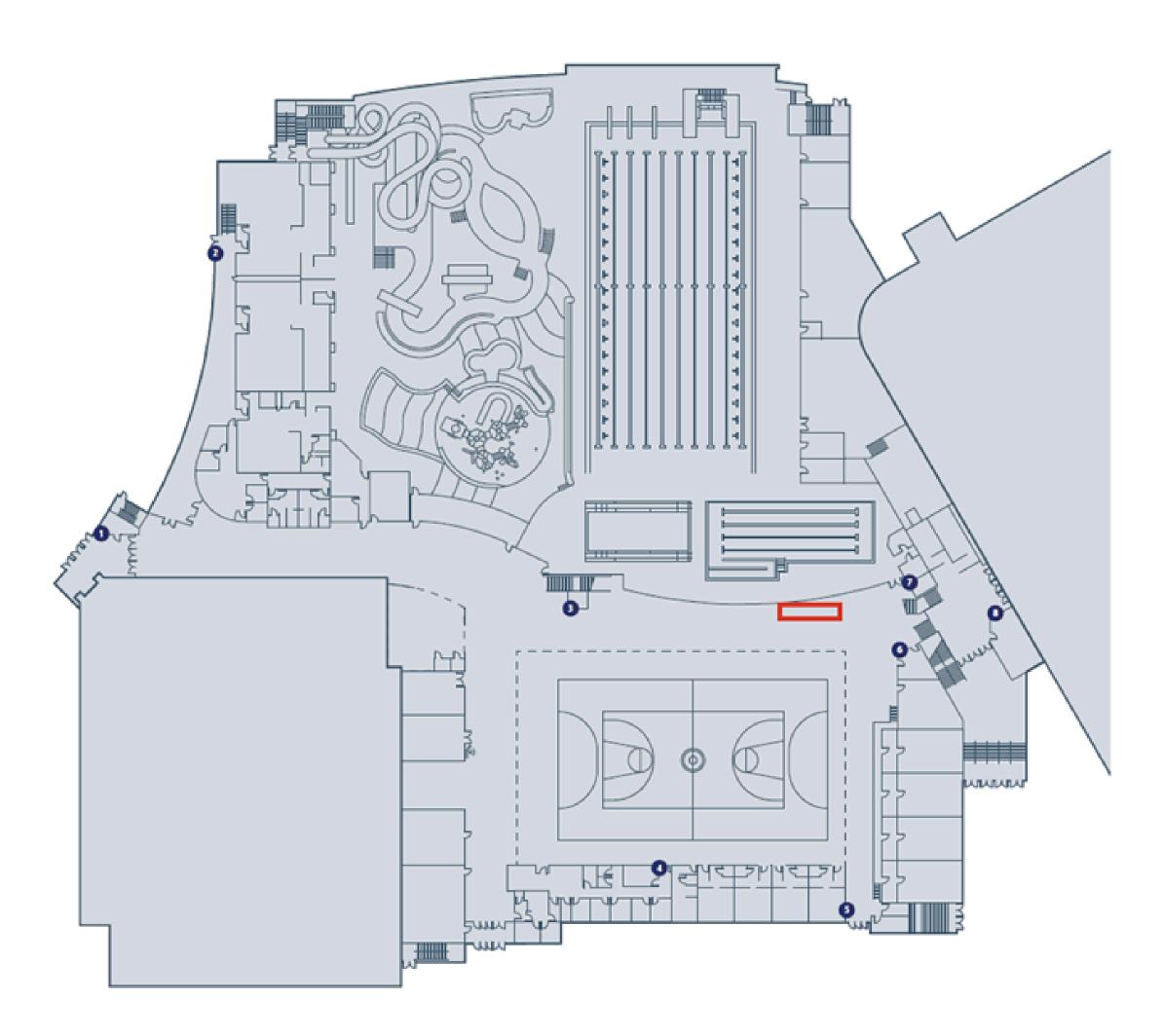
In reviewing options for expanding the reach of library services without establishing a second branch, another potential solution to explore is an all-in-one, fully-automated library service machine. Envisionware, a known library vendor, offers this technology; their automated machine offers collections searching, the ability to place and pick up holds, the vending of a small number of items, the creation of library registration sign ups, a returns facility, and a wireless hotspot.

Though this option is still less costly than a second branch location, the total cost for Envisionware's technology ⁵ would be approximately \$350,000 CAD, with continued annual costs associated with maintenance. While the fully-automated service machine is a sophisticated and modern option to providing library resources, it does not provide the leisurely ambiance of a physical space with browsable collections and comfortable seating.

In discussions between GPPL and the Eastlink Centre, four locations were initially identified as potential development areas for the pocket library. Two were second-floor locations, eliminated due to floor load-bearing concerns. A third location, situated on the main floor and adjacent to the Jugo Juice, was considered but ultimately not chosen as it would be a potential choke point with all the foot traffic present in the area.

The ideal location that was settled upon is outlined in red below:





Advantages:

- Proximity to the Second Cup coffee shop; this adds to the cozy environment of the space, and mirrors the library's main location in having food and drinks available nearby.
- Glass windows on one side are already present, making the space feel less enclosed.
- As this location is already in a high-traffic area, there may be less attempted theft of items.
- Located on the main floor, so load-bearing capacity of floor is not a potential concern.
- Location is accessible, as it is on the main floor.

Considerations	Solutions
Elevated noise levels at certain times of day/year.	Sound panels have been added to the estimated budget for this project.
There is no vacant lease space currently available at Eastlink Centre.	Using partition systems from the City of Grande Prairie, a new space will be created.
As this is a primarily self-serve branch, security is a potential issue.	Utilize existing security staff at the Eastlink Centre to patrol the Pocket Library; high school students from adjacent schools can volunteer for class credit so that it is left unstaffed less frequently.
Parking at Eastlink Centre can be difficult at peak times	It seems unlikely that the pocket library would render the parking lot more congested; usage of the pocket library will most likely be primarily from patrons who are already frequenting Eastlink Centre for other purposes.
Access to the Pocket Library	The access model could be either fully open to the public or controlled via scanning in with an Eastlink pass or library card.

Estimated Project Budget

In addition to architectural costs that have yet to be determined, the following costs have been identified as essential to successful establishment of the project. Pricing is approximate, and some pricing has been informed by Red Deer Public Library's report on financing the Collicutt Centre pop-up library.

ltem	Estimated Cost (CAD)
Incorporating new doors into existing FOB system (lockset installation, face plate, etc)	\$2,000
Cabling (installing technology data cables for all equipment)	\$2,000
Furniture & Supplies (includes self-checkout machine and searchable catalogue for placing requests)	\$75,000
Add as location in Polaris (GPPL's library software)	\$700
Review of location from engineering firm	\$5,000
Sound blocking panels from Uline (per 10 units)	\$700
Direct Dial Security Cameras – Provides head count information to monitor library use including time of day/days of week	\$1,500
Router + 1 year subscription	\$800
Proposed partition systems from City of Grande Prairie - 70 lineal feet of glass partitioning, including electrical work	\$42,000
	TOTAL: \$129,700

Potential Funding Sources

- Community Facility Enhancement Program (CFEP) Large Stream
 - Provides financial assistance ranging from \$125,000 to \$1 million for the upgrade, expansion, purchase, or construction of public-use community facilities.
- Corporate Sponsorships
 - GPPL will explore sponsorship opportunities with local companies and corporations, including the potential for naming rights and other recognition options.
- Champions of the Grande Prairie Public Library
 - GPPL's fundraising group may be able to support specific elements of the Pocket Library through targeted sponsorship or donations.

Ongoing Operational Costs

Staffing

Though this branch will be largely self-serve, a staff-person will need to visit the location daily to ensure that the return bin is emptied, items brought in for holds are on the shelves, and that the location is clean and tidy for patrons' usage. In partnership with nearby schools, students could volunteer their time at the library in exchange for class credit.

Working within this model, GPPL is able to absorb the costs for staffing at this time. Costs associated with staffing would be approximately as follows:

Staff	Cost	Cost Per Year (CAD)
1 Circulation Clerk, at Step 1 of salary grid (\$20.10 per hour)	\$301.50 (\$20.10 x 3hrs/d = \$60.30 per day x 5d per week)	\$15,678.00 (weekly cost x 52 weeks)
High school volunteers	N/A	N/A

Other Ongoing Costs

ltem	Cost per year (CAD)
Insurance (policy add-on for GPPL)	\$200
Router annual fees	\$200
Browsable collection refresh	\$500
Self-checkout machine annual fees	\$2,100

Total (Staffing + Other ongoing costs) = \$18,678

Gift-In-Kind Contributions

Just as GPPL benefits from being housed in the Montrose Cultural Centre, the success of the Pocket Library at the Eastlink Centre will be supported through several key gift-in-kind contributions, including:

- Lease: Waiver of rental fees for the Pocket Library space within the Eastlink Centre
- **Security:** Inclusion of the Pocket Library in regular security patrols within the facility
- **Custodial Services:** Incorporation of the Pocket Library into the Eastlink Centre's routine custodial schedule

We estimate the value of these gift-in-kind contributions to total approximately \$35,000 annually.

Key Takeaways

- Pocket library branches are part of a growing trend in public libraries in Canada to offer a cost-effective way to bring resources to the wider community, with communities such as Red Deer and Lethbridge having already established their own mini-branches.
- GPPL's pocket branch would allow for an expanded reach of library service in Grande Prairie, and help eliminate geographical barriers to using the library, while simultaneously introducing new user groups to the services offered. As Eastlink Centre is a vibrant and well-used space that serves thousands of people weekly, it is an ideal location to establish the pocket library as a place where patrons can relax in between partaking in other recreational activities.

Appendix

1. Collicutt Centre Pocket Library in Red Deer, AB. Photos courtesy of The Collicutt Branch Pilot Project: Six Month Review and Dan Lemieux.

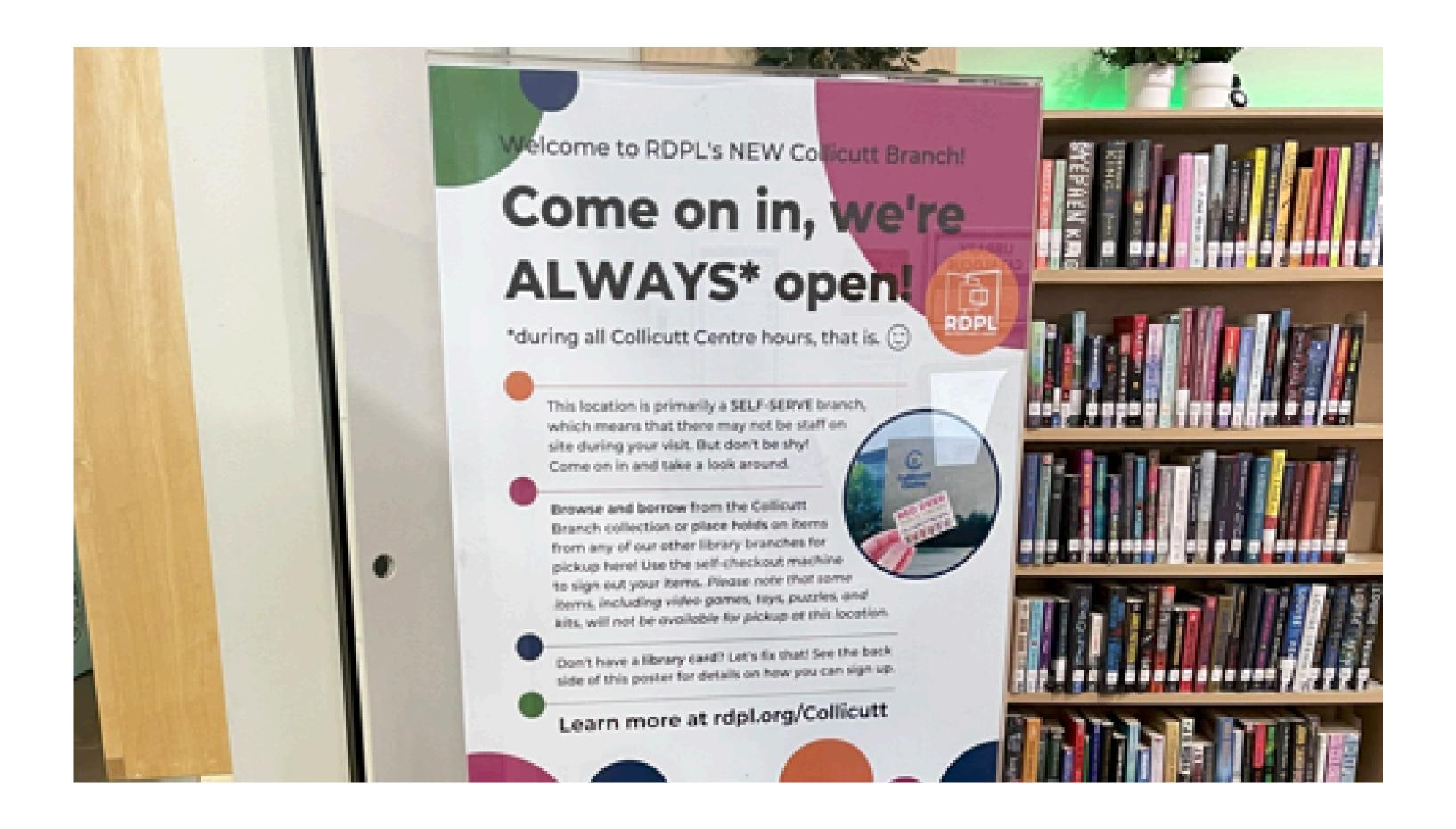










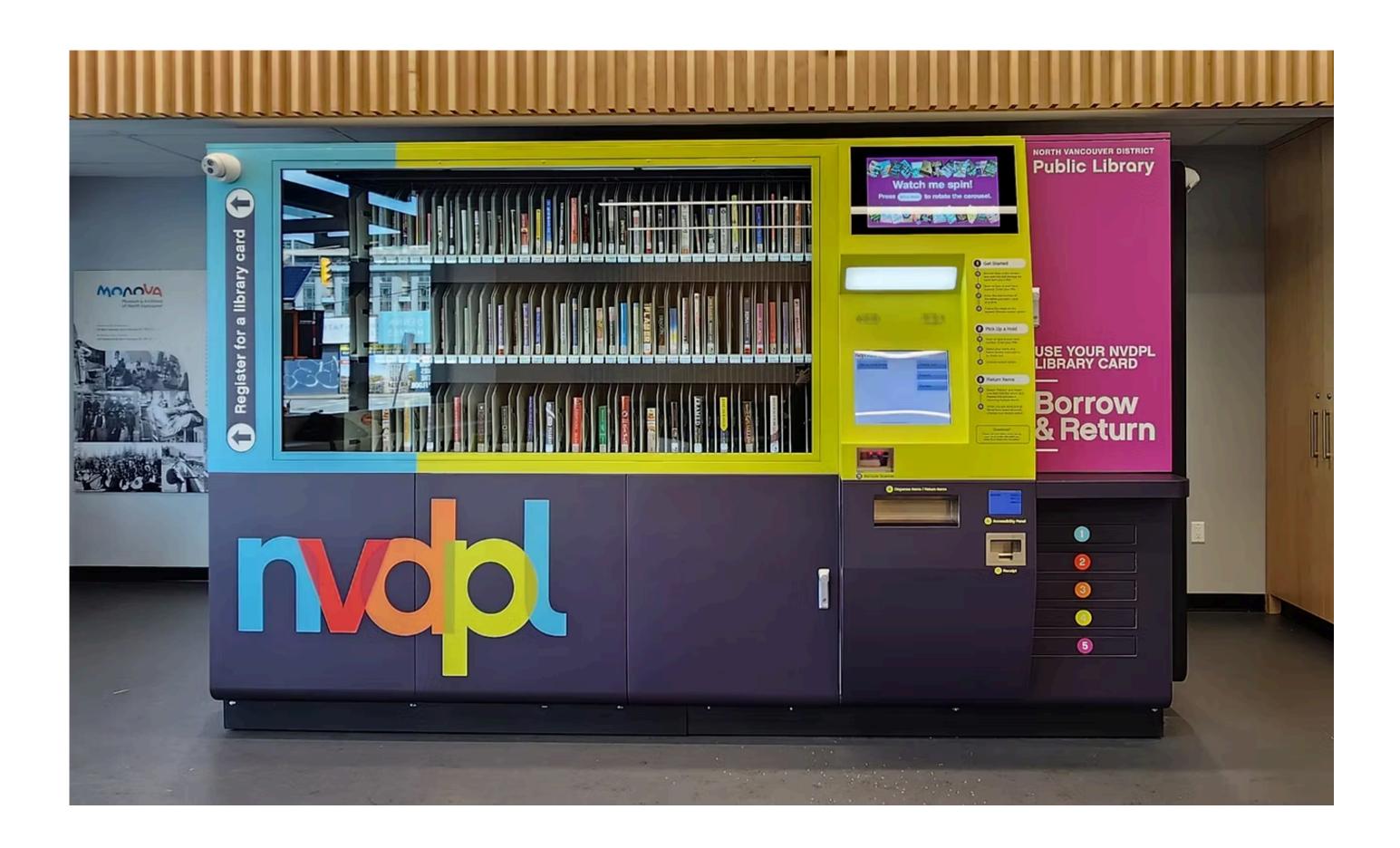


2. Rocky Ridge Express Library in Calgary, AB. Photos courtesy of Calgary Public Library.





- 3. City of Grande Prairie Strategic Plan 2022-2025, p. 7-8. Accessed at: https://cityofgp.com/sites/default/files/2023-
 08/Councils%20Strategic%20Plan%202022-2025%20-%20Revised.pdf



5. Envisionware 24-hour Library. Photo courtesy of North Vancouver District Public Library.



ADMINISTRATIVE REPORT

TO: Shane Bourke, City Manager

Patricia Bailey, Chief Strategy
Officer

MEETING: Investment and Strategy
Committee

REPORT WRITER: Chenoa Esau, Community Connections Manager

SUBJECT: Grant Recommendations

RECOMMENDATIONS

That Committee recommend Council approve funding allocations as presented in Appendix A.

PREVIOUS COUNCIL / COMMITTEE DIRECTIONS

From the Public & Protective Services Committee (formerly Community Services Committee) meeting held on October 27, 2020:

"Recommend Council approve the Community Advisory Committee make recommendations to Council on funds dispersed from the Pursuit of Excellence and Arts Development funds."

BACKGROUND

The Pursuit of Excellence fund is designed to provide assistance to athletes, coaches, and sport organizations in the region to achieve "excellence" in their chosen sport. The fund is a legacy of the 1995 Canada Winter Games that were hosted in Grande Prairie and includes a partnership with the Northwestern Alberta Foundation. The highest priority will be given to coach education, particularly where that education will take place locally through clinics and conferences. The second priority of the fund is to assist in the training and development of individual athletes, and the third priority is to provide assistance in developing volunteers and officials.

The Arts & Culture fund is designed to support and encourage the development of local artists and groups involved in the arts. The fund supports programs/projects which foster and promote the enjoyment of visual, literary, and performing arts by local artists, festivals and groups that contribute to the cultural fabric of the community (e.g., exhibitions, displays, preservation of art).

The Sport Hosting Grant is designed to support and encourage the hosting of local Sport Events in the community. Sport Tourism is widely recognized to have significant direct and indirect economic, social, and health benefits to the community. Eligible events include Local, Provincial, Western Canada, National, or International Sporting Events hosted by registered non-profit organizations.

ANALYSIS

Pursuit of Excellence Grants

One (1) application was received for Coach Development funding, one (1) application was received for Athlete Development funding, fourteen (14) applications were received for Athlete Travel funding, and three (3) applications were received for Clinic Hosting funding. All applicants recommended for funding met the grant criteria. Recommendations were based on the guidelines for each stream, including the maximum funding for coach and officials development of \$1,000 per year, athlete travel of \$1,000 per year and limits based on event location, and athlete development of \$500 per year.

Applicant	Stream	Request	Recommendation
Gordon Nish	Coach Development	\$900.00	\$900.00
Indy Dorscheid	Athlete Development &	\$1,000.00	\$1,000.00
	Athlete Travel	# 4 000 00	#700.00
Lelahni Buller	Athlete Travel	\$1,000.00	\$720.00
Ariana Buller	Athlete Travel	\$1,000.00	\$720.00
Nathan Buller	Athlete Travel	\$1,000.00	\$720.00
Lukian Ternavshchenko	Athlete Travel	\$500.00	\$500.00
Marcus Hinton	Athlete Travel	\$1,000.00	\$720.00
Paola Elizabeth Stirling-Martinez	Athlete Travel	\$1,000.00	\$720.00
Yasna Aedo Tapia	Athlete Travel	\$1,000.00	\$720.00
Ashleigh Bartelds	Athlete Travel	\$1,000.00	\$720.00
Oliver Dawson	Athlete Travel	\$1,000.00	\$1,000.00
Fay Boyd	Athlete Travel	\$750.00	\$250.00
GPMBA 14U Girls	Athlete Travel (Team)	\$1,000.00	\$1,000.00
Piper Goldberg	Athlete Travel	\$250.00	\$250.00
Quinn Goldberg	Athlete Travel	\$250.00	\$250.00
GP Minor Baseball	Clinic Hosting	\$1,000.00	\$1,000.00
GP Minor Baseball	Clinic Hosting	\$1,000.00	\$1,000.00
Grande Prairie Skating Club	Clinic Hosting	\$1,000.00	\$1,000.00

Festival Funding Grant

No applications were received during this cycle. The remaining \$1,500 in this stream has been recommended for reallocation to the Sport Hosting Grant.

Sport Hosting Grant

Eight (8) applications were received for Sport Hosting Grant funding. Eight (8) of the applications met the grant criteria.

Applicant	Event(s)	Request	Recommendation
Peace Wapiti Public School	3A Boys Volleyball Highschool	\$5,000.00	\$3,000.00
Division	Provincial Championships		
Grande Prairie and District	3A Girls Volleyball Highschool	\$5,000.00	\$3,000.00
Catholic School Division	Provincial Championships		
Grande Prairie Minor Baseball	Montney Showcase	\$1,000.00	\$0
	2. 18U A Provincials	\$4,000.00	\$1,000.00
	18U AA Provincials	\$5,000.00	\$1,000.00
GP Pirates Minor Fastball	U11 Softball Alberta Provincials	\$5,000.00	\$5,000.00
GP Filipino Basketball League	Inter-Town Basketball Tournament	\$1,000.00	\$1,000.00
GP Aquarians Swim Club	ASSA Region A Regional Meet	\$1,000.00	\$1,000.00

Relationship to City Council's Areas of Focus / Strategic Priorities

Quality of Life

Environmental Impact

Recreation and culture operations should consider environmental impacts and build a culture of stewardship.

Economic Impact

Recreation and culture services support the growth of sport, culture, tourism, and event economies.

Social Impact

Recreation and culture services increase social interaction and cohesion for individuals and families, build community pride, and offer welcoming experiences to support inclusive communities.

Relevant Statutes / Master Plans / City Documents

Recreation & Culture Strategy

Risk

There are no risks identified.

STAKEHOLDER ENGAGEMENT

Administration reviewed all applications for completeness. Internal stakeholders and the Community Advisory Committee provided feedback on all funding requests.

BUDGET / FINANCIAL IMPLICATIONS

The total amount of grant funding available through each funding stream is allocated as part of the 2025 Community Connections Budget. If the recommended grant allocations are approved the remaining funding available through each stream will be as follows:

Funding Stream	Remaining Funds Available for 2025
Arts & Culture – Festival Funding	\$0*
Pursuit of Excellence	\$10
Sport Hosting Grant	\$0

There is \$13,100.00 of pre-allocated funds remaining for the Pursuit of Excellence Scholarships that will be awarded following the October 1st intake deadline.

SUMMARY / CONCLUSION

Administration recommends Pursuit of Excellence funding in Appendix A for a total of \$13,190.00 and Sport Hosting Grant funding for a total of \$15,000.

SUBJECT: Grant Recommendations DATE: September 2, 2025

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ATTACHMENTS

Appendix 1 – Grant Recommendations Appendix 2 – Community Advisory Committee Funding Requests

SUBJECT: Grant Recommendations DATE: September 2, 2025

MEETING: Investment and Strategy Committee
REPORT WRITER: Chenoa Esau
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- Coach Development Funding to Gordon Nish in the amount of \$900.00
- Athlete Travel Funding to Lelahni Buller in the amount of \$720.00
- Athlete Travel Funding to Ariana Buller in the amount of \$720.00
- Athlete Travel Funding to Nathan Buller in the amount of \$720.00
- Athlete Travel Funding to Lukian Ternavshchenko in the amount of \$500.00
- Athlete Travel Funding to Marcus Hinton in the amount of \$720.00
- Athlete Travel Funding to Paola Elizabeth Stirling-Martinez in the amount of \$720.00
- Athlete Travel Funding to Yasna Aedo Tapia in the amount of \$720.00
- Athlete Travel Funding to Ashleigh Bartelds in the amount of \$720.00
- Athlete Development & Travel Funding to Indy Dorscheid in the amount of \$1,000.00
- Athlete Travel Funding to Oliver Dawson in the amount of \$1,000.00
- Athlete Travel Funding (Team) to GBMPA 14U Girls in the amount of \$1,000.00
- Athlete Travel Funding to Piper Goldberg in the amount of \$250.00
- Athlete Travel Funding to Quinn Goldberg in the amount of \$250.00
- Athlete Travel Funding to Fay Boyd in the amount of \$250.00
- Clinic Hosting Funding to Grande Prairie Minor Baseball Association in the amount of \$2,000.00
- Clinic Hosting Funding to Grande Prairie Skating Club in the amount of \$1,000.00
- Sport Hosting Grant Funding to the Peace Wapiti Public School Division in the amount of \$3,000.00
- Sport Hosting Grant Funding to Grande Prairie & District Catholic School Division in the amount of \$3,000.00
- Sport Hosting Grant Funding to Grande Prairie Minor Baseball Association in the amount of \$2,000.00
- Sport Hosting Grant Funding to Grande Prairie Pirates Minor Fastball Association in the amount of \$5,000.00
- Sport Hosting Grant Funding to Grande Prairie Aguarians Swim Club in the amount of \$1,000.00
- Sport Hosting Grant Funding to Grande Prairie Filipino Basketball League in the amount of \$1,000.00

SUBJECT: Grant Recommendations DATE: September 2, 2025

Community Advisory Committee

August 14, 2025

Pursuit of Excellence & Sport Hosting



Pursuit of Excellence Coach & Officials Development

- Funding Coach & Officials development and education is essential and a primary intention of the Pursuit of Excellence fund.
- Funding is available to assist coaches and officials in furthering their expertise in their chosen sport through educational opportunities, certification and training opportunities.
- Coaches and officials are eligible to receive up to \$1,000 per year for coaching development. However, paid coaches and officials are eligible for only 50% of the requested funds while volunteers are eligible for 100% of requested funds. Coaches accepting honorariums are not considered paid coaches.
- Continuing contribution to amateur sport(s) in Grande Prairie should be considered when approving funding.
- The deadline for the applications are February 1st and August 1st



Pursuit of Excellence Clinic Hosting

- Funding of up to \$1,000 is available to support local training, specialized courses targeting coach/official development.
- Application must include a clear description of the clinic, stating main objectives and expected outcomes of the clinic/training objective.
- Budgetary items which will be considered include facility rentals, honorariums, travel, subsistence and accommodation for presenters and clinicians



Coach Development

Gordon Nish - Judo Alberta

- Currently a Volunteer Coach with the Grande Prairie Martial Arts Clubhouse.
- Funding applied for to attend the Dojo Instructor course offered by Judo Alberta. This training took place from April 26-27, 2025 in Calgary, Alberta.
- This course is part of the National Coaching Certification Program (NCCP) and is designed to prepare judo coaches to lead and manage classes independently while promoting safe sport practices and long-term athlete development.
- This training provides the knowledge required to take on a greater leadership role within the club, improve the quality of instruction, and help foster a positive and inclusive environment for judoka of all ages.
- Funding being requested would be used to cover the registration and travel costs.
- Request & Recommendation: \$900.00



Grande Prairie Minor Baseball Association

Level 1 & 2 NUCP Umpire Certification Clinics

- Level 1 Clinic (for officials 12 and older) offered March 15, 2025
- Level 2 Clinic offered March 16, 2025
- Both clinics were hosted at the JDA Sportsplex and involved both classroom and on-field instruction components.
- Funding would be used to cover the costs of Facility Rental.
- Request & Recommendation: \$1000.00

NCCP Baseball Coaching Clinics

- Hosted at the JDA Sportsplex from April 24-27, 2025
- Included 7 different coaching clinic sessions including: Teaching and Learning, Absolutes, Planning, Rally Cap, Initiation Coach, Pitching & Catching, Strategies & Skills open to competitive and grassroots coaches across the organization.
- Expected attendance of 68 head coaches, and 75 assistant coaches for the 2025 baseball season.
- Funding would be used to cover the costs of Facility Rental.
- Request & Recommendation: \$1,000.00



Grande Prairie Skating Club

- The Grande Prairie Skating Club will be offering a Synchronized Skating Clinic at Design Works Centre from September 12-13, 2025.
- This clinic will be led by renowned Synchronized Skating Coach Marta Pietrasik from the Canmore Skating Club.
- This clinic is in support of the Synchronized Skating program recently added by the club and will provide the opportunity to skaters and coaches to expand their knowledge and skills related to both on-ice and off-ice training, as well as improved choreography necessary to expand the program.
- Funding would be used to cover the costs of Facility Rental and Clinician Fees for the event.
- Request & Recommendation: \$1,000.00



Pursuit of Excellence

Coach/Officials Development and Clinic Hosting Funding Requests

*max \$1,000 per application

Applicant(s)	Affiliation	Stream	Sport	Requested	Recommendation	Balance if Awarded \$13,200.00
Gordon Nish	Judo Alberta	Coach Development	Judo	\$900.00	\$900.00	\$12,300.00
Grande Prairie Minor B	aseball	Clinic Hosting	Baseball	\$1,000.00	\$1,000.00	\$11,300.00
		Clinic Hosting	Baseball	\$1,000.00	\$1,000.00	\$10,300.00
Grande Prairie Skating	Club	Clinic Hosting	Figure Skating	\$1,000.00	\$1,000.00	\$9,300.00



Pursuit of Excellence Athlete Travel & Development

- The Athlete Travel & Development fund is for assisting training, development, and travel opportunities for individual athletes and teams.
- Individual athletes are eligible for up to \$500 each year for training and development in the areas of clinics, specialized training, and membership fees.
- Athletes and teams representing the Province of Alberta who have qualified for National or Championship events are eligible for travel funding. Funding is limited to \$250 in province, \$500 out of province, and \$1,000 internationally per athlete each year.
- The deadline for the applications are February 1st and August 1st



Racquetball Canada

Athlete Travel Funding

Each of these athletes qualified to compete at the World Junior Racquetball Championships in the Dominican Republic in December, 2025.

Funding has been requested to cover travel costs. Recommendations reflect the limited funds remaining in the POE fund for 2025, and an attempt to ensure equal funding opportunities for the applications received.

Lelahni Buller

• Qualified by finishing 2nd in the 18U Division at the Canadian National Racquetball Championships.

• Request: \$1,000.00

Recommendation: \$720.00

Ariana Buller

• Qualified by finishing 2nd in the 16U Division at the Canadian National Racquetball Championships.

• Request: \$1,000.00

Recommendation: \$720.00

Nathan Buller

• The 14U Division is new for this event, but Nathan was endorsed by Racquetball Canada to compete based on results at both Provincial and National competitions.

• Request: \$1,000.00

Recommendation: \$720.00



WAKO Canada & Gladiators Martial Arts Academy

Athlete Travel Funding

Each of these athletes qualified to compete at the 2025 World Senior Championships in Abu Dhabi, UAE from November 21-30, 2025.

Funding has been requested to cover travel costs. Recommendations reflect the limited funds remaining in the POE fund for 2025, and an attempt to ensure equal funding opportunities for the applications received.

Marcus Hinton - U21

- Qualified through placements at previous Canadian National Championships and performance at Western National Team Training Camp.
- Request: \$1,000.00
- Recommendation: \$720.00

Paola Elizabeth Stirling-Martinez - Senior Division

- 2025 National Champion, 3rd Place at 2024 Pan American Championship
- Request: \$1,000.00
- Recommendation: \$720.00

<u> Ashleigh Bartelds – U21</u>

- 2nd Place at 2025 National Championships, 3rd Place at 2024 Pan American Championship
- Request: \$1,000.00
- Recommendation: \$720.00

<u>Yasna Aedo Tapia – Veteran Division</u>

- 2025 & 2024 National Champion, 1st Place at 2024 Pan American Championship
- Request: \$1,000.00
- Recommendation: \$720.00

The following athlete qualified to compete at the 2025 North American Century Cup in Toronto, Ontario from November 25-28, 2025.

<u>Lukian Ternavshchenko – U13</u>

- Qualified through performances at multiple Provincial level events in 2025.
- Request: \$500.00
- Recommendation: \$500.00



Oliver Dawson Grande Prairie Piranhas Swim Club

Athlete Travel

Oliver is a U18 Swimmer with the Grande Prairie Piranhas Swim Club.

Oliver is the current Canadian Champion in the 50m/100m/200m Breaststroke.

- Oliver was selected to represent Canada at the 2025 World Aquatics
 Championships in Singapore from July 27 to August 3, 2025 and the 2025 World
 Aquatics Junior Swimming Championships in Romania from August 19-24, 2025.
- As a member of the Mixed 4x100m Medley Relay team Oliver earned a Bronze Medal at the World Aquatics Championships.

Athlete Travel - Request & Recommendation: \$1,000.00



Fay BoydGrande Prairie Tennis Club

Athlete Travel

Fay is a member of the Grande Prairie Tennis Club and is a level 4.0 Tennis Player.

Fay will be competing in the Alberta 55+ Summer Games in Leduc, Alberta from August 21-24, 2025 in the 70+ Division.

• Travel funding has been requested to cover travel costs including accommodations and registration.

Request: \$750.00

Recommendation: \$250.00



GPMBA 14U Girls Team Grande Prairie Minor Baseball Association

Travel Funding (Team)

U14 Baseball team that competes in the Baseball Alberta Girls League.

As one of the top 6 teams in the Province this team qualified to represent Grande Prairie at the inaugural BAGL Provincial Championships that took place in Beaumont, Alberta from June 28-29, 2025.

Funding was requested to support the travel costs for the athletes including accommodations, food and transportation for the weekend.

Request & Recommendation: \$1,000.00



Piper Goldberg Grande Prairie Pirates Minor Fastball Association

Athlete Travel

- A member of the Grande Prairie Pirates U13 Competitive Team.
- This team was selected to represent Zone 8 at the Softball Alberta Provincial Championships in Wainwright, Alberta from July 11-13, 2025.
- Funding being requested to cover travel costs including accommodations and transportation.

Request & Recommendation: \$250.00



Quinn GoldbergGrande Prairie Pirates Minor Fastball Association

Athlete Travel

- A member of the Grande Prairie Pirates U15A Competitive Team.
- This team is the only A level team in Zone 8, competing at the highest level of softball in Alberta.
- This team was selected to represent Zone 8 at the Softball Alberta U15A Provincial Championships in Blackfalds, Alberta from July 11-13, 2025.
- Funding being requested to cover travel costs including accommodations and transportation.

Request & Recommendation: \$250.00



Indy DorscheidBobsleigh Canada Skeleton

Indy is a U20 Division Skeleton athlete with Bobsleigh Canada Skeleton.

Indy was selected as a recruit in summer of 2024 by BCS through RBC Training Ground. The sport was new to her and she is continuing to explore it. She has completed 3 weeks of off-season training camps in Calgary and 2 weeks of track training in Whistler and was invited to be a guest recruit participant at the Canadian Championships.

Athlete Travel:

- Indy will be competing at a North American Cup Circuit Race in Whistler, British Columbia from November 18-23, 2025. If she does well she would have the opportunity to compete in Park City, Utah later in November.
- Travel Funding is being requested to cover Accommodation and Transportation costs for these events.

Athlete Development:

• The Development funding applied for in this application will cover costs associated with specialized training required at the Learn to Train, Train to Train and Train to Complete athlete development levels for a new recruit. Training sessions take place in both Calgary and Whistler throughout the fall.

Athlete Travel - Request & Recommendation: \$500.00

Athlete Development - Request & Recommendation: \$500.00



Pursuit of Excellence

Athlete Travel & Development Funding Requests

Applicant(s)	Affiliation	Sport	Stream	Requested	Recommendation	Balance if Awarded \$9,300.00
Lelahni Buller	Racquetball Canada	Racquetball	Travel	\$1,000.00	\$720.00	\$8,580.00
Ariana Buller	Racquetball Canada	Racquetball	Travel	\$1,000.00	\$720.00	\$7,860.00
Nathan Buller	Racquetball Canada	Racquetball	Travel	\$1,000.00	\$720.00	\$7,140.00
Lukian Ternavshchenko	Gladiators Martial Arts Academy	Kickboxing	Travel	\$500.00	\$500.00	\$6,640.00
Marcus Hinton	WAKO Canada	Kickboxing	Travel	\$1,000.00	\$720.00	\$5,920.00
Paola Elizabeth Stirling-Martinez	WAKO Canada	Kickboxing	Travel	\$1,000.00	\$720.00	\$5,200.00
Yasna Aedo Tapia	WAKO Canada	Kickboxing	Travel	\$1,000.00	\$720.00	\$4,480.00
Ashleigh Bartelds	WAKO Canada	Kickboxing	Travel	\$1,000.00	\$720.00	\$3,760.00
Oliver Dawson	Grande Prairie Piranhas	Swimming	Travel	\$1,000.00	\$1,000.00	\$2,760.00
Fay Boyd	Grande Prairie Tennis Club	Tennis	Travel	\$750.00	\$250.00	\$2,510.00
GPMBA 14U Girls	Grande Prairie Minor Baseball	Baseball	Travel (Team)	\$1,000.00	\$1,000.00	\$1,510.00
Piper Goldberg	Grande Prairie Pirates Minor Fastball	Softball	Travel	\$250.00	\$250.00	\$1,260.00
Quinn Goldberg	Grande Prairie Pirates Minor Fastball	Softball	Travel	\$250.00	\$250.00	\$1,010.00
Indy Dorscheid	Bobsleigh Canada Skeleton	Skeleton	Development	\$500.00	\$500.00	\$10.00
			Travel	\$500.00	\$500.00	



Sport Hosting Grant

- To help support and encourage the hosting of Provincial, Western Canadian, National, or International Sporting Events in Grande Prairie.
- Eligible events must be hosted within the City of Grande Prairie by non-profit organizations and take place over a minimum of two days.
- Organizations are eligible for up to a maximum of \$5,000 for largescale events and \$1,000 for small-scale events which can be used for operating expenses such as facility rentals, marketing, communications, transportation, security, accommodations, and officials.
- No single sport shall receive more than 20% of the annual budget for the grant. For 2025 the maximum per sport is \$6,000.
- Considered twice per year, January 1st & July 1st



Grande Prairie Minor Baseball Association

Montney League Showcase Tournament (Small Scale)

- This event took place from June 6-8, 2025.
- This event hosted 26 teams & coaches from across northern Alberta and BC estimating around 750 spectators for the event.
- Request: \$1,000.00
- Recommendation: Not recommended.

Baseball Alberta 18U A Provincial Championships (Large Scale)

- This event took place from July 18-20, 2025.
- This event hosted the top 8 teams at the 18U A division from across Alberta, bringing in approximately 400 athletes and spectators across the weekend.
- Request: \$4,000.00
- Recommendation: \$1,000.00

Baseball Alberta 18U AA Provincial Championships (Large Scale)

- This event took place from August 1-3, 2025.
- This event hosted the top 8 teams at the 18U AA division from across Alberta, bringing in approximately 1000 athletes and spectators across the weekend.
- Request: \$5,000.00
- Recommendation: \$1,000.00

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^{*}Recommendations are based on the total funds available in the Sport Hosting Grant budget, and prioritizing events hosted within the City of Grande Prairie. These events were hosted in the County of Grande Prairie.

3A Boys Volleyball Highschool Provincial Championships Peace Wapiti Public School Division

- This event will be hosted at Peace Wapiti Academy from November 27-29, 2025.
- This event will see 12 Highschool Volleyball teams from across the Province compete, with an expected attendance of 1000 total including participants and spectators.
- In addition to the volleyball competition there will also be opening ceremonies and a breakfast banquet hosted at the Pomeroy Hotel.
- Funding requested to cover costs associated with facility expenses, official/volunteer expenses, and special event costs.
- Request: \$5,000.00
- Recommendation: \$3,000.00



^{*}No single sport can receive more than 20% of the total budget. Volleyball is eligible for a maximum of \$6,000.00 total.

3A Girls Volleyball Highschool Provincial Championships

Grande Prairie and District Catholic School Division

- This event will be hosted at St. Joseph Catholic High School from November 26-29, 2025.
- This event will see 12 Highschool Volleyball teams from across the Province compete, with an expected attendance of 1000 total including participants and spectators.
- In addition to the volleyball competition there will also be opening ceremonies and a semi-formal banquet for all teams/coaches on the Thursday evening prior to competition.
- Funding requested to cover costs associated with facility expenses, official/volunteer expenses, and special event costs.
- Request: \$5,000.00
- Recommendation: \$3,000.00



^{*}No single sport can receive more than 20% of the total budget. Volleyball is eligible for a maximum of \$6,000.00 total.

U11 Softball Alberta Provincials Grande Prairie Pirates Minor Fastball Association

- This event took place at South Bear Creek Park from July 4-6, 2025.
- 16 U11 Teams from across Alberta attended to compete in this Provincial Championship event with an estimated total attendance of 200 participants, 500 spectators and 50 volunteers.
- Funding was requested to cover costs associated with facility rental expenses and officials costs.
- Request & Recommendation: \$5,000.00



Inter-Town Basketball Tournament Grande Prairie Filipino Basketball League

- This event took place from July 12-13, 2025.
- Games took place at the Grande Prairie Composite High School and Charles Spencer High School.
- Multiple divisions for competition were offered including the Open Age Division (8 Teams), 35+ Division (8 Teams), U15 Division (4 Teams), U13 Division (4 Teams) with 24 total teams competing throughout the weekend.
- Participants attended from across Alberta and Northern BC including Red Deer, Edmonton, Peace River, Fort St. John and Dawson Creek.
- Funding was requested to cover facility rental costs and official's costs.
- Request & Recommendation: \$1,000.00



ASSA Region A Regional Swim Meet Grande Prairie Aquarians Swim Club

- This event took place from July 25-26, 2025.
- This event took place at the Eastlink Centre and included 250 swimmers, 400 spectators, and 100 officials/volunteers required for the event.
- This event is sanctioned by the Alberta Summer Swimming Association and provides athletes from across Northern Alberta (including Slave Lake, High Prairie, Valleyview, Peace River, High Level, amongst others) the opportunity to compete and achieve their fastest possible times in hopes of qualifying them to compete at Provincial Championships.
- This meet features both individual and team races in various stroke and distances.
- Funding was requested to cover facility rental costs.
- Request & Recommendation: \$1,000.00



Sport Hosting Grant

Funding Requests *max \$5,000 per application

Applicant	Event	Requested	Recommendation	Balance if Awarded \$15,000.00
Peace Wapiti Public School Division	3A Boys Volleyball Highschool Provincial Championships	\$5,000.00	\$3,000.00	\$12,000.00
Grande Prairie and District Catholic School Division	3A Girls Volleyball Highschool Provincial Championships	\$5,000.00	\$3,000.00	\$9,000.00
Grande Prairie Minor Baseball Association	Montney Showcase Tournament	\$1,000.00	\$0	\$7,000.00
	Baseball Alberta 18U A Provincials	\$4,000.00	\$1,000.00	
	Baseball Alberta 18U AA Provincials	\$5,000.00	\$1,000.00	
Grande Prairie Pirates Minor Fastball Association	U11 Softball Alberta Provincials	\$5,000.00	\$5,000.00	\$2,000.00
Grande Prairie Filipino Basketball League	Inter-Town Basketball Tournament	\$1,000.00	\$1,000.00	\$1,000.00
Grande Prairie Aquarians Swim Club	ASSA Region A Regional Swim Meet	\$1,000.00	\$1,000.00	\$0

 $^{\$\$1,\!500}$ reallocated from unused Arts & Culture Festival Funding budget.





ADMINISTRATIVE REPORT

TO: Shane Bourke, City Manager

DATE: September 2, 2025

FROM: Patricia Bailey, Chief Strategy Officer

MEETING: Investment & Strategy Committee

REPORT WRITER: Candace Bilodeau, Director, City Manager's Office

RECOMMENDATIONS

That Committee recommend Council receive this report for information.

SUBJECT: 2022-2025 Strategic Priorities Progress Update Q2 2025

PREVIOUS COUNCIL / COMMITTEE DIRECTIONS

At the May 2, 2022, City Council meeting, Council adopted the City of Grande Prairie's Strategic Plan 2022-2025.

At the March 24, 2025, City Council meeting, Council approved the 2025 Council Advocacy Priorities to include the following:

Key Advocacy Priorities:

- Electricity Distribution Costs
- 911 Levy
- Northwestern Polytechnic Support
- Seniors Housing and Long-Term Care
- Economic Corridors
 - Highway 40X Connector
 - Improved Rail Service
 - Air Service
 - Health Care Supports

Other Advocacy Priorities:

- Medical First Response Funding
- Health Care Supports
- Dedicated Regional Funding:
 - Family and Community Support Services (FCSS)
 - Rural Preventative Programming and Addictions Recovery

- o Recreation, Arts & Culture Infrastructure
- Enhanced Transportation Connectivity

BACKGROUND

Strategic planning is an essential component of municipal operations. The City of Grande Prairie's Strategic Plan 2022-2025 (the Strategic Plan) provides a structured framework which defines four strategic priorities. The strategic priorities include Quality of Life, Innovative Efficiencies & Economic Readiness, Inclusive Caring Community, and Engaging Relationships.

Each strategic priority outlines specific projects, initiatives, and advocacy items that Council has identified to meet the current and long-term vision for the City of Grande Prairie. The City of Grande Prairie Strategic Plan 2022-2025 Progress Update Q2 2025 (Q2 Progress Update) highlights Council and Administration's work towards meeting the City's priorities.

ANALYSIS

Each quarter, departments report their progress on each item included in the Strategic Plan. The Q2 Progress Update includes information on next steps, project completion target (year), project status and percentage of completion for each project and initiative identified within the Strategic Plan.

This report represents the final update on Council's 2022–2025 Strategic Plan before the upcoming municipal election in fall 2025. It serves both as a wrap-up of the significant progress made during this term and as a bridge to the next Council's strategic direction, which will begin in 2026.

Over the course of this plan, Council and Administration have advanced more than 35 complex projects and initiatives, delivering results across all four of Council's strategic priority areas:

- Quality of Life: Advanced community livability through the Recreation & Culture Strategy, outdoor space enhancements, neighbourhood amenities, and new facilities such as the Bike Park at Crystal Lake. Foundational work, including the Current State of Policing Assessment, has supported the establishment of the Grande Prairie Police Service.
- Engaging Relationships: Strengthened the city's profile and external connections with initiatives such as the Branding & Image Strategy and the Polytechnical Liaison Training Needs Gap. Work continues on forward-looking concepts like the Entertainment & Recreation District.
- Inclusive & Caring Community: Delivered strategies and actions that improve housing affordability, accessibility, seniors' services, and reconciliation. Milestones include the Seniors Strategy, Affordable Housing Action Plan, and the Truth and Reconciliation Report, demonstrating Council's commitment to equity and well-being.
- Innovative Efficiencies & Economic Readiness: Modernized city systems and reinforced
 economic resilience with initiatives such as the Enterprise Resource Planning System, Cyber
 Security Strategy, and a new Intermunicipal Development Plan, along with numerous studies
 and strategies that strengthen long-term growth and competitiveness.

SUBJECT: 2022-2025 Strategic Priorities Progress Update Q2 2025 DATE: September 2, 2025

Coordinated Care Campus/Permanent Supportive Housing Project

Ongoing projects and initiatives:

Work continues on the following ongoing initiatives on Council's Strategic Plan, within intentions to reach completion on several of them prior to the end of the calendar year. Additional details regarding their next steps and anticipated completion dates are included in the Progress Update attached to this report.

- Quality of Life
 - Winter City Strategy
 - Covered Outdoor Spaces
 - o Establish Grande Prairie Police Service
 - Field House: Request
- Engaging Relationships
 - Explore Entertainment & Recreation District Concept
- Inclusive & Caring Community
 - Housing Strategy
- Innovative Efficiencies & Economic Readiness
 - Corporate Asset Maturity Strategy

Once approved, this progress update will be published on the City of Grande Prairie's website. It serves as a wrap-up of the current Council's strategic priorities. Future updates will reflect the incoming Council's strategic priorities, as outlined in their new plan to be introduced in early 2026.

Relationship to City Council's Areas of Focus / Strategic Priorities

This report highlights progress towards meeting Council's Strategic Priorities laid out in the City of Grande Prairie's Strategic Plan 2022-2025.

Environmental Impact

There are no environmental impacts associated with this report.

Economic Impact

There are no economic impacts associated with this report.

Social Impact

The City of Grande Prairie's Strategic Plan 2022-2025 sets the current and long long-term vision for the community. The projects, initiatives and advocacy items identified by Council within the strategic priorities ensure Grande Prairie remains an exceptional place to live.

Relevant Statutes / Master Plans / City Documents

The City of Grande Prairie's Strategic Plan 2022-2025

The City of Grande Prairie's 2024 Annual Report

Strategic Plan Progress Report 2025 Q1

SUBJECT: 2022-2025 Strategic Priorities Progress Update Q2 2025 DATE: September 2, 2025

Risk

There is no risk associated with this report.

Alternatives (Optional)

STAKEHOLDER ENGAGEMENT

Departments provide project, initiative, and advocacy item progress updates on a quarterly basis.

BUDGET / FINANCIAL IMPLICATIONS

There are no budgetary or financial implications associated with this report.

SUMMARY / CONCLUSION

Council and Administration continue to advance the remaining projects, initiatives and advocacy items identified in the City of Grande Prairie's Strategic Plan 2022-2025.

As this plan nears its conclusion, more than 30 complex projects and initiatives have been successfully completed, ranging from new housing strategies and policing initiatives to economic development tools and cultural investments. These accomplishments reflect Council's commitment to enhancing quality of life, building strong relationships, supporting an inclusive community, and preparing for sustained economic growth.

A small number of initiatives will continue into late 2025, with clear momentum established to support their completion or transition into the incoming Council's new plan. This continuity ensures that progress does not pause with the conclusion of the current term.

Together, these efforts mark a significant legacy for the 2022–2025 Council. They reinforce Grande Prairie's position as a thriving, resilient, and welcoming community, with a strong foundation for the next Council to build upon in 2026 and beyond.

ATTACHMENTS

The City of Grande Prairie Strategic Plan 2022-2025 Progress Update Q2 2025

SUBJECT: 2022-2025 Strategic Priorities Progress Update Q2 2025 DATE: September 2, 2025

MEETING: Investment & Strategy Committee REPORT WRITER: Candace Bilodeau

STRATEGIC PLAN 2022-2025

Status Update





CONTENTS

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- 03 Celebrating Success
- 06 Strategic Priority: Quality of Life
- 08 Strategic Priority: Engaging Relationships
- 09 Strategic Priority: Inclusive
 - & Caring Community
- 11 Strategic Priority: Innovative Efficiencies
 - & Economic Readiness

Council's 2022–2025 Strategic Plan outlines projects and initiatives that align with four strategic pillars consisting of Quality of Life, Innovative Efficiencies & Economic Readiness, Inclusive & Caring Community, and Engaging Relationships. Many successes have occurred over the course of this Council's term including:

Quality of Life

- Livable Neighbourhood: Land Use Policy
- Outdoor Space Enhancement
- Neighbourhood Amenities

- Recreation & Culture Strategy
- Bike Park at Crystal Lake
- Current State of Policing Assessment



Engaging Relationships

Polytechnical Liaison: Training Needs Gap

Branding & Image Strategy



Inclusive & Caring Community

- Coordinated Care Campus/Permanent Supportive Housing Project
- Seniors Strategy
- Accessibility, Mobility, and Connectivity: Review
- Coordinated System of Care: Action Plan

- Affordable Housing Action Plan
- Truth and Reconciliation Report
- Public Security Unit Proposal
- Rent Affordability Options
- Transit Redesign Implementation

Innovative Efficiencies & Economic Readiness



- Tourism Strategy: City Expectations
- Benefit Driven Procurement
- Attraction/Retention of Healthcare Professionals: Strategy
- Comparative Energy: Study Review
- Municipal Development Plan (MDP)
- Hughes Lake Servicing Strategy
- Labour Market Study: Recommendations
- Business Incentive: Assessment and Options
- Stormwater Utility Model: Implementation

- Beautification and Entrance Landscaping Project: Proposal
- Road Structure Review
- Bear Creek: Slope Stability Study
- Sport Tourism Function: Business Case
- Cyber Security Strategy
- Enterprise Resource Planning System Implementation
- Land Inventory: Gap Analysis
- New Intermunicipal Development Plan (IDP)



Housing availability and affordability remain central priorities of Council's 2022–2025 Strategic Plan.

While this work is ongoing, significant progress has already been achieved through partnerships, land transfers, supportive housing projects, and policy incentives designed to increase supply and diversify options across the community.

Major initiatives are already delivering results:

- More than 850 new housing units are advancing through the Municipal Fee Rebate Program and Large Multi-Family Development Grant.
- Over 80 new supportive housing units have been added at Cedar Point and Fletcher House.
- Multiple strategic land transfers are enabling hundreds of future units—including 160 new homes with Grande Spirit Foundation and a 55-unit expansion adjacent to CMHA's Willow Place.

Council's targeted policy changes and financial supports are fueling unprecedented momentum, with housing starts more than doubling year-over-year.

Together, these actions highlight Council's commitment to creating affordable, supportive, and sustainable housing solutions that meet today's needs and build lasting momentum for continued progress.





Cedar Point

63 new permanent supportive housing units paired with 42 affordable units are providing both stability and independence for residents.

Fletcher House

A 42-unit mixed-model facility has been secured through a 10-year lease, adding 18 supportive housing and 24 independent living spaces.

Sunrise House Youth Emergency Shelter

Council invested \$939K in funding and in-kind support for a new building, including 11 transitional bachelor suites, ensuring vulnerable youth have access to safe refuge while building independence.



Flexible Housing Options

Updates to secondary suite and backyard suite regulations increased opportunities for homeowners to add rental units.

Development Incentives

Council boosted the Municipal Fee Rebate Program to \$1.6M and introduced a new 10-year rebate for large apartment projects. Since June 2024, the programs have attracted 149 applications, representing 853 potential units, including 532 large multi-family units.

Momentum in Housing Starts

By July 2025, housing starts more than doubled year-over-year (262 vs. 122 in July 2024), reflecting both market confidence and Council's proactive measures.



Grande Spirit Foundation

Council transferred 4 acres of land to enable construction of 160 new homes, including 48 affordable units. Construction is underway, with completion set for 2026.

Rising Above Ministries

Council supported the expansion of an addiction recovery facility through a land sale and \$333K capital funding agreement. The new facility is anticipated to open in 2026, increasing beds to 36 for men and 19 for women — significantly expanding local recovery supports.

Métis Local 1990

Transfer of land at 9702–99 Avenue strengthened the Elders Caring Shelter, securing safe, stable, low-income housing and long-term organizational stability.

Canadian Mental Health Association (CMHA)

A symbolic \$1 land sale is enabling CMHA to expand Willow Place with a new six-storey, 55-unit building, directly addressing both housing and mental health needs.

Through bold partnerships, innovative policies, and a clear commitment to affordability, Council is reshaping Grande Prairie's housing landscape. These efforts not only respond to today's pressing needs but also lay the foundation for the next Council to carry this progress forward with confidence and momentum.

For additional details on various other projects and initiatives achieved over the course of Council's term, please view our Annual Reports: cityofgp.com/city-government/budget-finance/financial-reports



Active Lifestyle	Fierce Community Pride	Safety		
Projects and Initiatives	Next Step	Project Completion Target (Year)	Status	% Progress
Liveable Neighbourhood: Land Use Policy	MDP was adopted in Q1.	2024	~	
Winter City Strategy	Strategy to be presented in Q4.	2025		•
Outdoor Space Enhancement	Several outdoor enhancements funded in 2024. Additional projects being evaluated for 2025 capital budget.	2024	~	
Covered Outdoor Spaces	Remained unfunded at the 2025 budget deliberations. Deferred until funded.			
Neighbourhood Amenities	Neighbourhood amenities assessment complete. Implementation of new amenities ongoing.	2023	~	•
Establish Grande Prairie Police Service	The fourth experienced officer class has completed training and are now operational. Recruitment for the third recruit class and the fifth experienced officer class underway with training scheduled at the end of Q3.	2026	•	
Recreation & Culture Strategy	Strategy is complete. Opportunities are being explored in preparation of the 2025 budget.	2024	~	•

Completed In Progress / On Track	On Hold / Delayed	Not Started
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Active Lifestyle	Fierce Community Pride	Safety		
Projects and Initiatives	Next Step	Project Completion Target (Year)	Status	% Progress
Field House: Request	Maintain collaboration with local school divisions on gymnasium use, keeping the field house request as a standing Intermunicipal Collaboration Committee item, while leveraging updates to the S.C.O.R.E.S. agreement and the addition of the multisport dome to optimize available space.	2026	•	

Advocacy Initiatives Related to Quality of Life*	
Medical First Response Funding	911 Levy

*For additional advocacy initiatives undertaken by the City, visit: cityofgp.com/city-government/mayor-city-council/advocacy-priorities

Guiding Documents

- Police Commission Bylaw C-1455
- Municipal Development Plan Bylaw C-1237
- Grande Prairie Area Joint Recreation Master Plan

Neighbourhood Association Policy 217

Parks and Open Space Master Plan

City of Grande Prairie Recreation and Culture Strategy

- **✓** Completed
- In Progress / On Track

On Hold / Delayed



Not Started



Reputation Manageme	ent Brand, Marketing & Communication	Culture & Pr	ide	
Projects and Initiatives	Next Step	Project Completion Target (Year)	Status	% Progress
Explore Entertainment & Recreation District Concept	The feasibility study will be referred to 2026 budget deliberations.	2026		•
Polytechnical Liaison: Training Needs Gap	Invest GP meets weekly with NWP, supporting the Work Integrated Learning Platform launch. Invest GP will continue to support NWP's advocacy efforts.	2024	~	•
Branding & Image Strategy	Strategy is complete. Visual identity and brand refresh rollout will be phased.	2024	~	•

Advocacy Initiatives Related to Engaging Relationships*

Northwestern Polytechnic Advocacy Support

*For additional advocacy initiatives undertaken by the City, visit: cityofgp.com/city-government/mayor-city-council/advocacy-priorities

Guiding Documents

Crystal Centre Expansion Master Plan



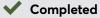
STRATEGIC PRIORITY: INCLUSIVE & CARING COMMUNITY

Multicultural	Youth to Seniors	Housing		
Projects and Initiatives	Next Step	Project Completion Target (Year)	Status	% Progress
Housing Strategy	Continue advancing the Housing Strategy Initiative through advocacy and by seeking opportunities pertaining to affordable housing.	2026	•	•
Accessibility, Mobility and Connectivity: Review	Report presented and approved.	2024	~	
Seniors Strategy	Aging Well Together Action Plan presented and approved in Q1 2025.	2025	~	
Coordinated Care Campus / Permanent Supportive Housing Project	Cedar Point Permanent Supportive Housing is fully operational with all floors occupied; focus now shifts to maintaining stable operations and resident support.	2025	~	•
Coordinated System of Care: Action Plan	Referral pathways are updated.	2024	~	
Affordable Housing Action Plan	Assess actions from the affordable housing action plan.	2023	~	
Truth & Reconciliation: Report	Complete a framework for municipal action based on the Truth and Reconciliation Calls to Action.	2023	~	•

✓ Completed In Progress / On Track On Hold / Delayed Not Started
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Aging Well Together Priorities & Goals





On Hold / Delayed



Not Started



STRATEGIC PRIORITY: INNOVATIVE EFFICIENCIES & ECONOMIC READINESS

Strategic Growth	Innovation Development	Attraction		
Projects and Initiatives	Next Step	Project Completion Target (Year)	Status	% Progress
Corporate Asset Maturity Strategy	Finalize policy implementation and system procurement to position the Corporate Asset Maturity Strategy for completion in 2026.	2026	•	•
Benefit Driven Procurement (Social Procurement)	Analyze and assess the benefits and impacts of Benefit Driven Procurement.	2024	~	•
New Intermunicipal Development Plan (IDP)	The new IDP has been adopted as Bylaws by both the City of Grande Prairie and the County of Grande Prairie.	2024	~	•
Attraction/Retention of Health Care Professionals: Strategy	Report presented and approved.	2024	~	•
Comparative Energy: Study Review	Review and analyze study, and prepare options for Council consideration.	2024	~	•
Municipal Development Plan (MDP)	MDP was approved.	2024	~	
Hughes Lake Servicing Strategy	Assess and evaluate options for Hughes Lake and elsewhere, for Council consideration.	2023	~	•
Labour Market Study: Recommendations	Complete and evaluate Labour Market Analysis and present options for Council consideration. With GP Chamber and Regional Partners. Polytechnical Liaison – Training needs gap.	2023	~	•
✓ Completed	In Progress / On Track On Hold / Delayed	Not Starte	ed	



STRATEGIC PRIORITY: INNOVATIVE EFFICIENCIES & ECONOMIC READINESS

Strategic Growth	Innovation Development	Attraction		
Projects and Initiatives	Next Step	Project Completion Target (Year)	Status	% Progress
Business incentive: Assessment and Options	Council approved changes to existing grant programs and additional incentives were approved.	2024	~	•
Stormwater Utility Model: Implementation	Utility models were presented and engagement sessions took place in Q1. Stormwater utility charge will not go forward at this time.	2024	~	•
Beautification and Entrance Landscaping Projects: Proposal	Evaluate existing beautification programs such as annual flower and tree installations to determine efficacy of focus areas, and to determine what Parks-related improvements can be accomplished for entrance features, including organic rehabilitation.	2023	~	•
Road Structure Review	Comprehensive review and assessment of pavement structure to obtain options to improve performance.	2023	*	•
Bear Creek Corridor: Slope Stability Study	Presented to Council in Q3.	2024	~	•
Tourism Strategy: City Expectations	New Executive Director and administration are fully integrated and onboarding is complete.	2025	~	•
Sport Tourism Function: Business Case	Develop a business case for an enhancement of Sport Tourism.	2024	~	•
✓ Completed	In Progress / On Track On Hold / Delayed	Not Starte	ed	





Strategic Growth



Innovation Development



Attraction

Advocacy Initiatives Related to Innovative Efficiencies & Economic Readiness*

Electricity Distribution and Transmission Costs: Reduction

Economic Corridors: Enhance Connectivity

*For additional advocacy initiatives undertaken by the City, visit: cityofgp.com/city-government/mayor-city-council/advocacy-priorities

Guiding Documents

- Industrial Attraction Strategy
- Intermunicipal Development Plan Bylaw C-1248
- Municipal Development Plan Bylaw C-1237
- Hughes Lake Area Structure Plan Bylaw C-1367

- Grande Prairie Transportation Master Plan
- Design and Construction Standards
- Storm Drainage Master Plan
- Parks and Open Space Master Plan







On Hold / Delayed



Not Started



INVESTMENT & STRATEGY COMMITTEE - OUTSTANDING ITEMS LIST - SEPTEMBER 2, 2025

ID	Title	Requested on	People Responsible	Item Notes	Expected Report Date
1372	Grande Prairie Airport Economic Framework	6/23/2025	Patricia Bailey	Committee direct Administration to bring a report back to a future Council Committee of the Whole meeting on costing to service the lands in the AN-1, AN-2, AC-2, and AS-1 areas on page 13 of the Framework.	Q3 2025
1353	Rural Renewal Stream	2/24/2025	Patricia Bailey	Council direct Administration to bring back a report in Q2 2025 on the status of the Rural Renewal Stream identifying opportunities and challenges for the continuation of the program.	Q3 2025
1375	Driving Range Space at South Bear Creek	6/24/2025	Katie Biberdorf	Committee direct Administration to work with Nitehawk after receipt of the environmental, geotechnical, and geophysical assessment, and allow them opportunity to supply a design and cost estimates for driving range space, and report back to the appropriate Standing Committee before fall budget deliberations.	Q4 2025
1376	South Bear Creek Driving Range Land	6/24/2025	Katie Biberdorf	Committee direct Administration to explore other potential options for this land and report back to the appropriate Standing Committee.	Q4 2025
1373	Urban Indigenous Reserves	6/23/2025	Patricia Bailey	Committee direct Administration to report back to the appropriate Standing Committee with high level information regarding urban indigenous reserves and their potential economic development advantages.	Q4 2025
1354	2026 Grande Prairie Traditional Pow Wow	3/10/2025	Katie Biberdorf	Council direct Administration to work with the Grande Prairie Traditional Pow Wow organization and bring information regarding the 2026 event to Council before the end of 2025.	Q4 2025
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